

Kick-Off Meeting of the Technical Working Group for the EMAS Sectoral Reference Document on Best Environmental Management Practice in the Telecommunications and ICT Services Sector

Minutes of the meeting

Brussels, 16-17 November 2015

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I. INTRODUCTION

The European Commission's Joint Research Centre (JRC) is developing a **Sectoral Reference Document (SRD)** on best environmental management practice in the telecommunications and ICT services sector. This document will describe best environmental practices that telecommunications and ICT services providers can implement in order to minimise their environmental impacts.

The elaboration of this document is part of the European Commission's work to implement the EU Eco-Management and Audit Scheme (EMAS) Regulation¹. EMAS is a voluntary framework for companies and other organisations to evaluate, report and improve their environmental performance. Within this framework, the EU decided in 2009 to develop Sectoral Reference Documents (SRDs) on Best Environmental Management Practice for different sectors. These are documents that EMAS registered organisations must take into account when assessing their environmental performance, but can also be used by others looking for guidance on how to improve their environmental performance. The telecommunications and ICT services sector is one of the priority sectors for which these documents are developed. Further information on this background is available in the JRC report "Development of the EMAS Sectoral Reference Documents on Best Environmental Management Practice"² and on the following website: http://susproc.jrc.ec.europa.eu/activities/emas.

For the development of the telecommunications and ICT services SRD, the JRC established a European technical working group (TWG), comprising experts in different aspects of environmental sustainability within the sector. The TWG assists the European Commission in identifying the best practices to be described and then validate the final findings. The kick-off meeting of the TWG was held in Brussels on 16-17 November 2015. The goal of the workshop was to establish the information exchange between the members of the TWG and to begin steering the development of the document, discussing its scope and the preliminary best environmental management practices identified.

Ernst & Young (EY) was contracted by the JRC to prepare a background document to be used as a basis for the development of the sectoral reference document and a draft version of this background report was sent to the TWG members prior to the workshop.

II. OPENING OF THE WORKSHOP

The JRC opened the session and welcomed the participants. After a brief explanation of the meeting procedure, an introduction to the workshop and overall exercise was given.

- The meeting agenda was presented (see Annex A) and agreed by the participants.
- The TWG members introduced themselves and summarised their experience in the telecommunications and ICT services sector and environmental issues (the list of participants is attached in Annex B).
- Participants were informed that the meeting would be recorded. There were no objections to this.

¹ Regulation (EC) 1221/2009 of the European Parliament and of the Council of 25 November 2009 on the voluntary participation by organisations in a Community eco-management and audit scheme (EMAS), repealing Regulation (EC) No 761/2001 and Commission Decisions 2001/681/EC and 2006/193/EC, OJ L 242/1, 22.12.2009

² http://susproc.jrc.ec.europa.eu/activities/emas/documents/DevelopmentSRD.pdf

- It was agreed to use first names to address the TWG members in discussions and the same convention is adopted to refer to participants in these meeting minutes.
- The JRC emphasised that at the stage of the kick-off meeting it would not be necessary to agree on every point, as the document will continue to be developed over the following year.

III. DAY 1, SESSION 1: PURPOSE AND GOALS OF THE MEETING

The JRC introduced the framework of the EMAS Regulation, the methodology for developing the SRDs and the purposes and goals of the meeting.

- After introducing the basics of an Environmental Management System (EMS), the JRC explained that EMAS is a voluntary environmental management tool available to any kind of organisation to evaluate, report and improve its environmental performance.
- The process for developing EMAS Sectoral Reference Documents (SRDs) on best environmental management practices (BEMPs) was described. The BEMPs should provide practical guidance and propose appropriate environmental performance indicators and benchmarks of excellence already demonstrated by best environmental performers. It was also explained that the documents go beyond EMAS, offering support and being a source of information for all organisations that wish to improve their environmental performance.
- The aim and content of each document that will be developed (Background Report, Best Practice Report and the SRD) was introduced. The idea is that the SRD should promote BEMPs, but there are no obligations to EMAS organisations to implement specific BEMPs. The draft Background Report that was shared prior to the meeting is not a finished document, but open for discussion.
- The JRC presented the goal of the TWG kick-off meeting, which is to discuss and agree on the scope of the document and the potential best environmental management practices. The BEMPs should target organisations within the telecommunications and ICT services sector, but can also be relevant for other sectors. The JRC stressed how essential it was that the TWG members contribute as much as possible to the development of the SRD to ensure its quality and usefulness for the targeted companies and other organisations.
- Over the coming months, feedback and inputs from the TWG will be collected and an updated Background Report will be prepared. A final meeting of the TWG (planned for late 2016) will validate the BEMPs and agree on environmental performance indicators and benchmarks of excellence.

IV. DAY 1, SESSION 2: INTRODUCTION OF THE SECTORAL REFERENCE DOCUMENTS ON BEST ENVIRONMENTAL MANAGEMENT PRACTICE (BEMP) AND LESSONS LEARNT

The JRC gave an overview of how the previous Sectoral Reference Documents (SRDs) for other sectors had been developed, as well as their structure. The approach and general structure will be the same for the document covering the telecommunications and ICT services sector.

The presentation focused on the meaning of specific terms used in the context of the SRDs (best environmental management practices, environmental performance

indicator, benchmarks of excellence), along with examples from the SRD for the retail trade sector.

- **Best Environmental Management Practices (BEMPs)** are techniques, measures and actions that allow organisations to minimise their direct and indirect environmental impacts. They should go well beyond common practices, should be fully implemented by best performers and be widely applicable. The TWG is responsible for determining whether the practices identified so far refer to actual BEMPs, or to techniques which are either common, obsolete or emerging.
- Environmental performance indicators, which can be quantitative or qualitative, are required to allow organisations to measure their performance. The focus is on indicators that are already in use and environmentally meaningful, but which can be a proxy. The approach used to identify BEMPs, by analysing the practices implemented by 'frontrunners' (i.e. companies that go beyond the minimum in terms of environmental performance), was also presented.
- **Benchmarks of excellence** refer to a level of performance that is very ambitious (e.g. top 10 or 20% of the performance of companies in the sector), achieved by frontrunners and measuring of what is possible (which is not necessarily a target).

The outputs of the process of defining BEMPs were outlined:

- The background document (**Best Practice Report**) is intended to be a detailed technical guide that contains full details of the BEMPs that were developed in collaboration with the TWG.
- The final **SRD (Sectoral Reference Document)** is a short synopsis of the best practices, indicators and benchmarks. This is the official document that EMAS registered organisations can refer to.

DG Environment explained the **interaction between EMAS and other policy instruments** and pointing out that:

- EMAS targets organisations (and not products, components or services),
- EMAS is a voluntary scheme (compared to a mandatory regulation),
- EMAS is open to all organisations operating in all economic sectors, but also provides some specific sectoral information (through SRDs)
- EMAS is about environmental management (and not just communication, reporting or innovation).

The session ended with JRC presenting the **lessons learnt** from the development of BEMPs and SRDs in other sectors:

- The key role of the TWG is to validate findings and draw conclusions on environmental performance indicators and benchmarks of excellence.
- The composition of the TWG may change from kick-off to final meeting, and experts which have not assisted to the kick-off meeting can join the work on the SRD.
- Experts can send comments in an informal way, e.g. by just sending an email (no template).

Discussion:

• The **need and added-value of conducting the work and developing an SRD** for the telecommunication and ICT services sector was challenged.

- Many documents and initiatives related to best practices already exist (EU Codes of Conduct, ETSI standards, Green Grid, Data Centre Maturity Model, etc.).
- The technologies and practices in the telecommunications and ICT services sector are moving very fast which could result in the production of an obsolete document by the time the SRD will be published.
- The JRC responded that the SRD would go beyond energy aspects and include indirect aspects related to customer activities. The work does not aim to reinvent the wheel, but build on on-going work by collecting information and demonstrating how organisations can improve their environmental performance even more. The JRC acknowledged that the SRD should be continuously revised, but there were limitations on costs and resources. It was proposed that instead of detailing techniques, the BEMPs should make reference to documents and standards that are regularly updated (e.g. the EU Codes of Conduct).
- The JRC added that while the **Best Practice Report is produced only in English**, the SRD will be available in all official EU languages.
- The process for selecting best practices and the use of the SRD were questioned.
 - The participants agreed that the SRD should be developed on the basis of work already done (including the EU CoC on Data Centres, the ETSI standards, etc.), but could be useful by supporting other environmental aspects than only energy efficiency (raw materials, waste management, etc.).
 - The JRC emphasized that BEMPs should be both already implemented and quite disruptive, but should not just be ideas of potential practices to be deployed in the future. They also recalled that BEMPs should target organisations and what they can do (and not the customers of telecommunication and ICT services).
 - Defining and describing BEMPs for organisations that that have significant ICT activities, but are not necessarily part of the telecommunications and ICT services sector (e.g. banks, manufacturers, public administration, etc.) was also agreed to be useful.
- It was pointed out that the current report fails to refer to existing standards particularly from ETSI.
- Participants encouraged not to invent new Key Performance Indicators (KPIs) as there is no need for more KPIs.
- It was also suggested to structure the BEMPs better by focusing on the applicability, e.g. some BEMPs are only relevant for large data centres and not small server rooms.

V. DAY 1, SESSION 3: OVERVIEW OF THE TELECOMMUNICATIONS AND ICT SERVICES SECTOR AND DEFINITION OF THE SCOPE OF THE SECTORAL REFERENCE DOCUMENT

EY presented a brief overview of the telecommunications and ICT services sector in Europe and proposal of scope of the SRD:

• The main target group of the SRD are the companies in the telecommunication and ICT services sector, identified according to their NACE Code. The list of

these economic activities was introduced and discussed. The European statistics related to these companies (number of companies, number of employees, turnover, size of companies, geographical distribution) were described. It was however also recognised that organisations in other sectors could also benefit from the SRD.

The BEMPs aim (i) to monitor and minimise the environmental impacts of core activities of the telecommunications and ICT services sector (e.g. planning, operating and managing data centres and telecommunication networks), but also (ii) to help the clients and end-users of the telecommunications and ICT services sector (which benefit from telecommunications and ICT services) to reduce their own environmental impacts. The list of the telecommunication and ICT services activities to be taken into account and the description and quantification of their related environmental pressures were presented and discussed. The involvement of telecommunication and ICT services providers within EMAS was detailed.

Discussion:

Definitions and terminology:

- The participants asked for a **common definition of the words** used in the report (e.g. data centre, reuse and recycling, etc.), in order to ensure a common understanding among all actors across the different areas and responsible for various activities.
- The title **'desktop infrastructure'** was not considered appropriate. It was suggested to replace it by 'end-user devices'.
- A participant suggested the use of the terminology 'greening for ICT' (for reducing environmental impacts generated by the ICT sector itself) and 'greening by ICT' (for the enabling role of ICT to reduce environmental impacts in other sectors) as this was commonly used in the sector.

SRD structure:

- Participants underlined the interest of addressing the specificity of each activity, in terms of business (e.g. banks have specific IT requirements and architecture) or size (e.g. techniques can be different between small server rooms and large data centres). This information could be developed within the 'applicability' section of each BEMP. An overview table will be added in order to guide organisations in finding the relevant BEMPs in relation to the size and type of their organisation.
- The development of the topic 'greening by ICT' was discussed as much relates to potentials and not actual achievements. The idea is to demonstrate real examples of how ICT can reduce environmental impacts in other sectors. The JRC pointed out that the SRD will focus on BEMPs that can reduce environmental impacts that are directly related to companies in the telecommunications and ICT service sector. The BEMPs that deal with reducing (indirect) environmental impacts in other sectors will be done by giving examples of success stories.

Scope of BEMPs:

 The scope presentation was not considered clear enough by several participants. There was confusion due to the different perspectives used to define the scope. It was proposed to define the scope by type of business / organisation (e.g. telecommunication provider, broadcasting company, software company, ICT consultancy, etc.); by ICT asset (e.g. data centres, end-user devices, telecommunication network and infrastructure, software, etc.); and, **by type of activity** (e.g. managing a data centre, maintaining the telecommunication network, computer programming, etc.). An example was provided for clarification: while manufacturers of ICT equipment are not targeted with this SRD (they are the focus of the SRD for the electrical and electronic equipment manufacturing sector), this SRD will develop BEMPs that telecommunication and ICT services providers can implement, e.g. establishing environmental criteria during procurement of ICT equipment. Likewise collection of used ICT equipment at their end of life could be considered a BEMP, but waste management companies are not part of the scope.

- The use of the NACE classification for categorising targeted companies was thought to be confusing and misleading. The JRC explained that this classification is the formal reference that should be used in the SRD, but recognised that the NACE codes for the telecommunications and ICT services sector in particular do not fit the business activities very well, contrary to other sectors. Participants agreed on the structuring the BEMPs by activities within organisations related to ICT assets, instead of NACE classifications, which will only be mentioned in the introduction of the document.
- The NACE class covering `the installation of mainframe and similar computers' was thought to be inappropriate and it was suggested to remove it from the scope.

Statistics on the sector:

- The available data (based on NACE codes) describing the sector in the EU (e.g. annual turnover, number of companies and employment) was not thought to be reliable. This should be clearly mentioned in the documents.
- When asking for better data to describe the sector (e.g. the total number of data centres in the EU), the participants replied that there were no reliable statistics available to properly describe the sector. Estimates could be based on the number of processors sold but it would depend on how data centres are defined (e.g. a single cabinet could be called a data centre). Despite these shortcomings, the JRC reaffirmed the need for such data to be presented to provide policy makers an overall view of the sector.

VI. DAY 1, SESSION 4: ENVIRONMENTAL ASPECTS OF THE TELECOMMUNICATIONS AND ICT SERVICES SECTOR

EY presented the environmental issues related to the telecommunications and ICT services sector and the overview of all the BEMPs identified.

- The main environmental pressures (e.g. energy consumption, waste production, landscape impacts, electromagnetic radiation, etc.) of each of the four ICT assets that are the focus of the BEMPs (i.e. data centres, ICT equipment, telecommunication infrastructure and networks, broadcasting services) were presented.
- The relationship between the BEMPs and the EU Code of Conduct (CoC) on data centres and broadband equipment was described in terms of scope and use.
- The full list of the BEMPs identified so far and structured according to assets (i.e. data centres, ICT equipment, telecommunication infrastructure and networks) was presented.

Discussion:

Scope of environmental aspects:

- It was suggested to include transportation issues, related to the maintenance and management of network infrastructures. EY explained that this question had been studied, but that no relevant BEMP had been identified so far. Research in this area will continue. Any increases in transport as a result of a BEMP will at least be described in the cross-media effects section of the relevant BEMPs. The term cross-media was clarified by the JRC to refer to environmental media such as air, water and soil, i.e. cross-media effects refer to negative impacts on other environmental pressures due to the implementation of a BEMP. The JRC explained that the use of the term will be maintained in order to be consistent with the other SRDs.
- Other sources of landscape impact were identified as important: **power lines and (data centre) buildings**.
- Fire extinguishers were mentioned as a source of ozone depleting substances.

Environmental pressures:

- **Noise and heat production** were mentioned as relevant environmental pressures which should be included.
- The effects of (waste) **heat rejection** (in the form of warmer water or steam) on increasing the temperature of the local environment and disturbing ecosystems were mentioned.
- The issue of prioritising different environmental pressures was raised. A
 participant illustrated this point with an example: the reuse of IT equipment
 can be beneficial from a raw material point of view, but not necessarily with
 regards to energy consumption (e.g. energy savings resulting from the use of a
 newer and more energy-efficient server are often greater than the energy
 required to produce new equipment).

Proposed list of BEMPs:

- The use of the terminology 'effectiveness' when speaking of electronic equipment was proposed instead of 'efficiency' (e.g. PUE is Power Usage Effectiveness – not efficiency). Similarly, the expression 'renewable energy' was suggested, instead of 'alternative energy'.
- Data centre experts thought that the BEMP entitled 'reducing energy losses due to electricity conversion' was not relevant in Europe and more applicable in America. Telecommunication experts thought that the BEMP might still be relevant for certain telecommunication network equipment.
- **Green software** was identified as a promising practice, but not well defined or applied (partially due to a lack of demand from users). It was suggested to collect more information and to assess at a later stage the relevance of describing green software a BEMP or just as an emerging technique.
- Different participants insisted on the necessity of taking into account of **rebound effects** when defining BEMPs (e.g. when equipment becomes more efficient, people will just use it more). This will be addressed within the 'cross-media effects' section of any relevant BEMP.

Structure of the SRD and the relationship to the EU Code of Conduct:

 Participants involved in the development and revision of the EU CoC on data centres explained that it consists of a set of best practice guidelines as well as a registration scheme. The CoC best practices are currently being developed into a new standard (CLC/FprTR 50600-99-1).

- A participant suggested integrating techniques related to the **reuse of heat** within the BEMP focusing on `Efficient cooling technologies and systems' instead of the BEMP related to `Airflow and management settings'. Airflow management does not allow implementing the reuse of heat, if this is not already included into the cooling system.
- The formulation of the two BEMPs related to material consumption and waste management (Chapter 7) was not considered as clear enough.

After this session, the meeting analysed and discussed each of the proposed best environmental management practices (BEMPs). The numbering of BEMPs and chapters follows the numbering in the draft Background Report that was circulated to the TWG members ahead of the meeting. This will change in future versions of the document.

VII. DAY 1, SESSION 5: TECHNIQUES TO IMPROVE THE ENERGY PERFORMANCE AND MINIMISE THE ENVIRONMENTAL IMPACTS OF DATA CENTRES

EY described the four BEMPs related to the reduction of energy consumption and other environmental impacts of data centres:

- (BEMP 4.2) Better locating and planning data centres included:
 - Better locating data centres (for potential reuse of waste heat, opportunity for implementing free cooling, availability of renewable sources, etc.);
 - Designing a more-energy efficient data centre;
 - Building a modular data centre to avoid oversizing.
- (BEMP 4.3) Optimizing data centre utilisation and management relates to optimising data centre utilisation and management through data storage management and server consolidation (including virtualisation).
- (BEMP 4.4) Efficient cooling technologies and systems consisted of techniques related to the implementation of efficient cooling technologies and systems (centralised air handling, free cooling, liquid cooling, etc.).
- (BEMP 4.5) Airflow and settings management and reuse of heat included different techniques related to the airflow design (hot/ cold aisles, containment, etc.), the setting of temperature, humidity and volumes of air and heat reuse.

The identified environmental benefits, environmental performance indicators and cross-media effects were also presented for each BEMP, but it was agreed on focusing on the relevance of each BEMP and not on the indicators as this would be determined at a later stage.

Discussion:

Definition of a data centre:

- There are many different definitions for a data centre as it can be applied to different types of installations. It was suggested to use the definition from the EU Code of Conduct (CoC) or from the ETSI standard.
- The Background Report should make more reference to related current standards.

Scope and applicability:

- Several participants expressed the importance of including BEMPs applicable for all types of organisations and installations; including **existing small server rooms**, which currently represent the biggest potential for energy savings. It was decided to define for each BEMP the types of data centres and server rooms that can implement such techniques, by using contextualising indicators (e.g. type of business, type of operator, size and age of the installation, geographical location, etc.). This information will be included within the 'applicability' section of BEMPs.
- An expert in telecommunication infrastructures explained that many of the BEMPs can also be implemented in central offices.
- The BEMP related to **geographical location** was challenged and criticised by several participants who considered that such practice would not be widely applicable and could lead to significant cross-media effects (e.g. longer distance to transport data, etc.). Niek provided two studies: *SURF (2013) Transporting Bits or Transporting Energy: Does it matter? A comparison of the sustainability of local and remote computing* and *Newcombe, L. (2011) IT environmental range and data centre cooling analysis. Assessment of the impact of IT inlet temperature and humidity ranges on data centre cost and overall energy consumption.*
- It was suggested to assess the **total cost of ownership to determine the best practices**.

Relevance of BEMPs:

- Several participants thought that it would be better to focus more on changing behaviours and improving the management of data centres since these issues represent important barriers to real energy savings. This could include appointing an energy efficiency champion, defining an energy efficiency strategy, improving governance and ringfencing (i.e. allocating specific funds) for energy efficiency improvements.
- Some of the techniques listed within the different BEMPs (especially concerning efficient cooling systems) were not considered as always **being best practices**, as it depends on the context. It was suggested to refer to categories of techniques and describe in which cases they would be applicable as best practices. For example, free cooling can be used in Mediterranean areas for partial loads, but not at full load.
- In relation to cooling systems, a participant claimed that it is not possible to get a license for using groundwater to cool data centres in the UK. In Amsterdam however there is a data centre that uses hot and cold wells to regulate the temperature. Ice storage is other technique that could be considered. It has been used in the UK for over 6 years. There are four cooling technologies mentioned in the Background Report, but according to an expert there are 10 in practice.
- For some companies such as banks, resilience is more important than energy efficiency.
- Sometimes regulations and environmental guidance conflict. For example BREEAM and LEED give points for increasing insulation of data centres.

Indicators:

 The use of the PUE (Power Usage Effectiveness) as an environmental performance indicator for data centres was criticized since this indicator is relatively 'old' and is not sufficient for monitoring the energy effectiveness improvements of data centres (for example, a decrease in the PUE value can be observed, without a decreased in the energy consumption of the data centre). Nevertheless, participants agreed that the indicator is widely used by data centre operators and that currently there is no better indicator as simple and as encompassing as the PUE. According to the experts, the Data Centre Infrastructure Efficiency (DCiE) indicator was not used anymore.

- The experts proposed other **indicators** (e.g. Renewable Energy Factor (REF)³, Carbon Usage Effectiveness (CUE), Water Usage Effectiveness (WUE), IT Equipment Efficiency (ITEE), etc.). It was pointed out that the proper monitoring of the energy effectiveness of a data centre requires the use of several indicators.
- The indicators should be mainly be used for monitoring the progress energy performance of a data centre, and not for comparing different data centres, because there is a large diversity of data centres (e.g. depending on their geographical location, the level of resilience, data centre requirement tier level, etc.). Identifying benchmarks of excellence can be difficult and some companies could take advantage of this when communicating on their performance.
- A participant highlighted the importance of **defining relevant indicators** (e.g. computing capacity / m² for land footprint) instead of defining the indicator in absolute terms (e.g. just m²).

Relationship with the EU Code of Conduct (CoC) on data centres:

- As several participants had been involved in the development or revision of the EU CoC on data centres, they thought that the proposed BEMPs would confuse the sector as it **overlaps with the 150 best practices in the EU CoC on data centres**. Although the CoC describes the best available practices, it is not complete. The BEMPs proposed here are broader and more information is provided. The CoC is only about energy efficiency at the moment, but at the last meeting in Ispra on the CoC, it was agreed to define best practices for sustainable data centres beyond energy efficiency. The applicability of the best practices and contextual information is currently missing from the CoC.
- The EN 50600 standard (CLC/FprTR 50600-99-1 Recommended practices for energy management) currently in development is based on the CoC structure. It will be adopted soon (2016) and was proposed as a reference for data centre related BEMPs and could be used for structuring the SRD. The SRD could then complement the standard with additional information on applicability, operational data, economics, etc.).
- Targets or benchmarks of excellence could be proposed based on application and climate without referring to a specific technology, e.g. in northern Europe the benchmark would be *x*, whilst in southern Europe the benchmark is *y*. This is possible to do, but it would depend on whether the evidence for this was already available.
- In order to improve the relationship between the SRD with the CoC on data centres, three options were proposed:
 - **Option 1:** Develop only one BEMP making reference to the implementation of the best practices included in the CoC
 - **Option 2:** Develop BEMPs making reference to each of the clusters of the best practices in the CoC
 - **Option 3:** Complement each existing best practice listed in CoC by developing the applicability, economics, cross media effects sections
- **The participants agreed to option 2** for the next revision of the Background Report. Option 1 was assessed to be difficult to follow for a non-specialist, while option 3 was thought to be too detailed. The BEMPs will then be linked to

³ The standard is due to be published soon

the CoC or the EN 50600 standard titles and terms. Both the mandatory and optional best practices will be included. The SRD will not describe the practices in detail, but will focus on providing complementary information about applicability of the best practice, operational data, economics, etc. Related BEMPs about other ICT equipment (e.g. end-user devices) and telecommunication networks will be described separately.

- On the question of whether the overall structure and headings of the CoC and standard will change over time, no guarantees could be given.
- EY will propose a new structure for the BEMPs and submit it for approval to the TWG.

Other comments:

- There was a discussion between the participants on the ASHRAE guidelines and to what extent allowable temperature and humidity ranges could be recommended. Some argued that the ASHRAE guidelines were an inhibitor to energy efficiency, while others maintained that manufacturers' warranties were based on ASHRAE.
- The BEMP on 'Better locating and planning data centres (4.2)' was proposed to be renamed 'Optimise the data centre for local conditions' to cover both selecting an optimal location and optimising the data centre for whatever the local conditions might be. The Green Grid has published a report: Sustainable Site Selection: The Convergence of Data Center Site Selection and Sustainability (2013).
- **Kurt** shared the link to the *CEN/CLC/ETSI* document: Standardisation landscape for the energy management and environmental viability of data centres (2015).
- The **'reuse of heat' should be a separate BEMP** (and not together with 'Airflow and settings management'). According to a participant, it is not a good idea to place data centres close to swimming pools as the coils will corrode.
- **Mark** shared a paper on *The Business Case for Sustainability in Data Centres* by Robert Tozer.

VIII. DAY 1, SESSION 6: TECHNIQUES TO IMPROVE THE ENERGY PERFORMANCE OF ICT EQUIPMENT

EY introduced the two BEMPs related to the reduction of energy consumption and other environmental impacts of ICT equipment.

- (BEMP 5.2) Procurement for sustainable equipment concerns the integration of energy-efficiency and environmental criteria in the procurement policy.
- (BEMP 5.3) Improving the energy efficiency of ICT equipment related to organisational and technical solutions that can be implemented in order to improve the energy efficiency of ICT equipment through a better utilisation and management.

Discussion:

Structure and scope:

 The BEMPs were considered to be too computer oriented. It was suggested to broaden the BEMPs to include all types of ICT equipment (e.g. servers, enduser devices, network equipment, etc.). Two possibilities were identified: the first one is to list the different equipment considered and to detail the specificities of each; and, the second option is to develop these two BEMPs for each ICT asset (data centre, network, etc.). EY will make a proposal when developing the revised structure of the report.

- Software was considered as an important aspect missing within these BEMPs since it is a central aspect when speaking of the functioning of equipment or networks. Although there was interest in developing another BEMP related to energy-efficient software, the participants confirmed that there was limited relevant information available on this topic. Most of these practices are still under development and software developers do not communicate intensively on the energy-efficiency of their software since this is currently not a demand from customers.
- Another way of reducing energy consumption is to optimise the **quality of** service and data management. While this can be an efficient approach to reduce data transfer, processing and storage, it is not widely implemented. EY indicated that this aspect would be developed within the BEMPs related to networks.

Relevance of BEMPs:

- The criteria defined for purchasing sustainable ICT equipment were considered as not comprehensive enough (for example, existing eco-labels do not cover all types of ICT equipment). It was suggested to also refer to the **minimum energy performance standards** that do exist and to include performance based procurement criteria (e.g. coefficient of performance (COP) for cooling equipment).
- Participants highlighted that energy performance of equipment is only provided at full load, but most ICT equipment operate at **partial loads** (especially when considering end-user devices). The EU CoC on broadband equipment does however provide recommend power levels at different operation states, and the Energy Star set requirements at 20% load.
- The BEMP related to procurement focuses on products, but most of the telecommunication and ICT services providers also purchase services. This BEMP should also deal with **environmental criteria when purchasing services** (cloud computing, for example). At present, there are no labels or standards for ICT services.
- **Communication and behavioural BEMPs** were highlighted again as important, and it was suggested that the BEMPs focus more on these aspects.
- The decommissioning of old equipment was identified to be a very effective technique to improve energy efficiency and should be mentioned with the second BEMP related to ICT equipment. Currently servers are mainly replaced to increase the capacity of a data centre: this generally reduces the energy per bit processed but does not reduce the energy consumption of the data centre.
- **Total cost of ownership** should be applied when purchasing ICT equipment to provide appropriate ways of comparing equipment.

Indicators:

• The **degree of sharing multi-functional ICT equipment** suggested to be tracked by **number of people per device**.

Additional sources of information:

• The European Commission has developed **Green Public Procurement** criteria which could be used for defining BEMPs to be implemented.

- Electronic displays will have new energy labels next year.
- It was suggested to contact DG GROW as they are currently working on the definition of indicators to measure the energy efficiency of servers (Lot 9) under the Ecodesign Directive.
- The Standard Performance Evaluation Corporation (SPEC) website provides relevant performance benchmarks that can be applied to the newest generation of high-performance computers. It is typically used by facility managers and not IT people.

IX. DAY 1, SESSION 7: CROSS-CUTTING MEASURES APPLIED TO MINIMISE ENERGY CONSUMPTION AND CARBON FOOTPRINT

EY described the three cross-cutting BEMPs that were considered to be applicable for all ICT assets (data centres, telecommunication networks, end-user devices, etc.):

- (BEMP 6.2) Use of alternative energy related to the using renewable energy (either purchased or produced on-site);
- (BEMP 6.3) Reducing energy losses due to electricity conversion focused on reducing energy losses due to electricity conversion, by installing highly efficient and modular UPS or by running on DC power;
- (BEMP 6.4) Energy monitoring and management described general practices related to energy monitoring and management.

Discussion:

Renewable energy:

- Most of the examples provided regarding on-site production of renewable energy are **academic research and pilot projects**.
- A well implemented technique is to encourage customers to purchase renewable energy certificates, which is particularly applicable for colocation data centres.
- It was suggested not to use Carbon Usage Effectiveness (CUE), but Renewable Energy Factor as the environmental performance indicator.

Energy losses due to electricity conversion:

- From a data centre operator perspective, the BEMPs proposed such as installing high-efficient UPS and running data centres on DC power are **not** applicable in Europe.
- From a telecommunication network operator perspective: BEMPs that address power conversion losses should still be considered.
- There was a discussion on eco-loads and whether it should be recommended practice. This depended on the power grid in the country.
- A participant mentioned that the BEMP should not just relate to the technology, but also to the behaviour and how it is used. For example, in the UK the Carbon Trust provides a tax relief on certain equipment with energy efficiency features. Although many operators benefit from the tax relief, they never actually use these features.

Energy monitoring and management:

 The participants agreed that installing separate metering tools is a BEMP, since most organisations do not even know the energy consumption of their server rooms. According to a participant, the wiring regulation in the UK requires all equipment using 16A or more to be monitored individually.

- There is however a risk of **over-metering** since deploying a lot of sensors and meters can produce large quantities of data which are not analysed. In such cases, installing automated systems is not necessarily a best practice. It is better to have sensors placed in the right location and acting on the data that is gathered than trying to monitoring everything.
- The installation of **smart meters** can help users when managing their ICT equipment.
- Optimising the quality of service was mentioned again as a possible BEMP. Often the quality of service can be reduced to save energy.
- Different **process-oriented indicators** were suggested in order to assess the quality of the energy management system implemented:
 - \circ the definition of an energy strategy,
 - \circ implementation of an energy management system (e.g. ISO 50001),
 - $\circ\;$ the share of the budget allocated for implementing energy-efficiency actions;
 - \circ the percentage of load monitored.

The JRC called the day to an end by thanking all participants and encouraging them to continue providing feedback on the second day as on the first.

X. DAY 2, SESSION 8: TECHNIQUES TO IMPROVE RAW MATERIAL CONSUMPTION AND WASTE MANAGEMENT PERFORMANCE

EY described the two BEMPs related to the reduction of raw material consumption and to the improvement of waste management performance.

- (BEMP 7.2) Improving waste prevention intends to extend the life of ICT equipment and to ensure that they are used in an optimal way during their entire life;
- (BEMP 7.3) Improving WEEE collection, recycling and recovery is about managing the end-of-life of ICT equipment.

Discussion:

Structure and relevance of the BEMPs:

- The scope of the BEMPs need to be clarified, with for example repair and refurbishment belonging to waste prevention.
- A few participants thought that it was strange that **Life Cycle Assessment** (LCA) was specifically mentioned in the first BEMP as LCA is applicable more generally and could be used in almost every BEMP.
- LCA and other tools could be used to better inform customers on the environmental impacts of the products they purchase (e.g. PEP ecopassport (http://www.pep-ecopassport.org/)). Comparing different ICT products (from different companies, different countries, etc.) can be complex and is not considered as totally reliable yet. It may be feasible to use it internally in a company.
- A participant suggested introducing the practice of standardised components and accessories within these BEMPs since telecom operators and

broadcasting companies can have a great influence on manufacturers through product specifications. The aim is to encourage the greater use of universal equipment (e.g. chargers, modems, etc.), in order to reduce the need for new products and parts.

- Telecom operators have an influence on the eco-design characteristics of enduser devices and can play a role at their end-of-life. For example, modems and set-top boxes can be **designed in a way that facilitates the recovery of** components and materials by easier disassembly or avoiding hazardous substances (e.g. brominated flame retardants).
- Different practices were suggested to improve the life of ICT products, e.g. offering used products to employees in return of a few euros, creating an internal system of sale or exchange of equipment between departments or donating to charity.

Applicability:

- The BEMPs were considered as **too computer and server oriented**. It was suggested to also include UPS, telecommunication equipment and cooling equipment (including chillers and refrigerants).
- There was a discussion on whether a **reuse market** existed for all ICT equipment. For some products, particularly end-user devices, the market in Europe was thought to be limited. Servers on the other hand are high-value equipment. IBM has high rates of reuse of their servers through their asset management and recovery services. The **ownership of equipment** also determined the applicability of certain BEMPs. For example, IBM equipment can be offered as 'IBM owned', 'IBM leased' or 'customer owned'. In the first two cases, IBM can decide the optimum solution. IBM reuses the entire server, subassemblies and parts. Only 0.5% of recovered equipment is sent to disposal. Interxion also has a high reuse rate of 95%.
- Other major **differences were identified between end-user devices** (the majority of impacts occur during the production phase) and **servers** (the majority of impacts occur during the use phase). That explains why replacing servers every two years can be interesting in terms of energy consumption, but requires continuous improvement of recycling techniques. Replacing servers are often driven by demand for capacity increase and not just about energy consumption. Niek shared a Dutch report on the age of servers and energy saving potential: *Cerios Green (2014) Zervers, zuinige servers een verkennend onderzoek naar energiebesparingspotentieel in ICT omgevingen*.
- The implementation of **take-back schemes** faces difficulties related to customers' behaviour. Most customers keep their mobile phones and the take-back recovery is only 10%.
- Some mobile operators do not provide chargers to customers, if they already have one.

Indicators:

- Different indicators were proposed:
 - the share of equipment going to landfill;
 - the share of mobile subscriptions renewed without a new phone.

Cross-media effects:

 Take-back schemes that donate to **charity** increase the life of ICT equipment, but can lead to uncertainties in terms of recycling and recovery systems deployed in developing countries. Another possible risk is that such programmes are a way to export waste (i.e. the ICT equipment that is 'donated' does not function anymore) and avoid European waste legislation.

- There are pros and cons for using less developed countries for recycling ICT equipment and recovery of materials. Shredding is a recycling technique largely deployed in Europe (due to lower costs compared to manual disassembly) which leads to loss of significant quantities of precious metals. Manual dismantling is expensive in Europe due to labour costs. Labour costs are lower in less developed countries, but there is a higher risk of environmental and health impacts related to informal dismantling. Hybrid processes with manual disassembly can lead to 60-70% recovery of materials.
- The removal of data from ICT equipment was pointed out as an important aspect to be taken into consideration.
- There was a discussion regarding **flame retardants**, which are toxic and make the recycling more difficult, but are required to reduce fire risks and particularly important for servers and cables. The International Electronics Manufacturing Initiative (iNEMI) has projects related to more sustainable materials and substances that could be used.
- The plastic content of ICT equipment can be significant. The variety of different plastics used in ICT equipment make plastic recycling difficult.

Additional sources of information:

- Flavio can share experiences on requirements that Telecom Italia applies to increase recyclability (e.g. specifications for modems that include limiting the amount of plastics, avoiding screws and avoiding brominated flame retardants) as well as examples of recovery performance indicators.
- **Kurt** can share best practices for the reuse of servers.
- **Bob** can provide info on a UK government initiative for reselling and reuse of ICT equipment (similar to an Ebay platform) as well as how closed loop material recovery can be achieved.
- The Background Report for BEMPs for the electrical and electronic equipment manufacturing sector provides more information on the use of substances and materials in products:
 - http://susproc.jrc.ec.europa.eu/activities/emas/documents/BEMP_EEE_ BACKGROUND_REPORT_FINAL_April-2015.pdf

XI. DAY 2, SESSION 9: TECHNIQUES TO IMPROVE THE ENERGY PERFORMANCE OF TELECOMMUNICATION NETWORKS

EY presented the techniques identified in relation to the reduction of the energy consumption of telecommunication networks.

- (BEMP 3.2) Reengineering wired networks for introducing more energy-efficient technologies focused on wireline networks, with practices of installing new technologies (e.g. optical components, passive network, etc.) and more energy-efficient ICT devices;
- (BEMP 3.3) Designing and managing an energy-aware wireless network architecture dealt with wireless networks, and the optimisation of their architecture and management (e.g. heterogeneous design, cooperation, etc.) and the installation of more energy-efficient equipment in base stations;
- (BEMP 3.4) Dynamic traffic optimisation through green routing and radio resource management concerned both wireless and wireline networks and described techniques that allow data traffic to be dynamically optimised (e.g. smart standby, dynamic scheduling transmission, etc.).

Discussion:

Structure and relevance of the BEMPs:

- The overall structure of the chapter was not considered clear enough, especially on which of the network segments (e.g. the internet service provider's network, terminals, etc.) each technique could be applied.
- Participants were concerned that most of the techniques proposed were business as usual practices (e.g. the shift to optical fibre networks is already happening). By the time the SRD is published most of the techniques will be already implemented. There was a suggestion to focus on next generation techniques such as improvements to sea cables. It was also mentioned that while there is a push for fibre all the way to the end-consumer, it has to be checked whether this is actually the best solution.
- **Dynamic traffic management** was however still a relevant BEMP, especially for wireline networks (by installing modular equipment and using protocols and applications). The management of networks should be emphasized in the BEMPs.
- The information in the report was considered to be outdated. Energy consumption has become a strategic issue for telecom operators. It represents between 15 and 50% of operating costs, and significant resources have been committed to innovate and integrate energy efficiency within network management. The participants recognised the difficulties of accessing information on the latest best practices as operators do not share much information on their recent improvements on this topic.
- Several participants remarked that the BEMPs would be more relevant if they
 focused on access networks and did not deal with core networks (even if
 most of the techniques related to dynamic traffic management are also
 interesting for core networks with the growth of traffic and the increase of the
 difference between peak and off load).
- Opportunities for reducing the energy consumption at the customers' facilities were identified. Most **end-user devices** typically function at a very low load. Techniques to be considered include implementing dynamic management, replacing existing equipment by new more energy efficient ones, using the energy efficient Ethernet for local connection, monitoring and managing interfaces, etc.
- The relationship with the EU CoC on broadband equipment was considered as an important issue since this document contains energy consumption requirements which are continuously updated. It was proposed to use the same approach for BEMPs related to broadband equipment as for the data centres. According to Flavio, a new EU CoC on broadband equipment will be published mid next year. It only includes broadband equipment and not auxiliary products. Furthermore it is not structured in the same way as for data centres with best practices.
- **Network management** of the different parts of the network was identified as an important topic. A large quantity of data is produced, but it can be difficult to identify what is relevant, in order to better control the network (in an automatic way). It could be interesting to propose a method for analysing the data collected (e.g. network analytics), but it was not sure if this was a method already implemented with network operators. A participant mentioned that there are software solutions to predict traffic.
- The current network 'softwarisation' (of hardware and networking functions) and virtualisation should be addressed since these changes carry important opportunities and risks in terms of energy consumption (e.g. savings)

from sharing, but additional energy consumption from applications). Dedicated hardware is more efficient, but software allows flexibility and can lead to greater efficiency.

Applicability:

- Concerning the first BEMP, related to reengineering wireline networks, even if the techniques suggested are already being implemented for business reasons, there are still plenty of kilometres of copper cable networks that need to be replaced.
- From the discussion related to the design and management of wireless networks, it was thought that there is no need to attempt to propose BEMPs for wireless networks. Wireless networks within companies and BEMPs related to wired networks could however still be considered.
- Proposing relevant best practices faces the **diversity of networks**. It is not very efficient to have multiple generations of cellular networks (e.g. 2G, 3G, etc.) co-existing. The requirement to continue operating old networks is regulated by each country, but it could lead to significant energy savings. Network equipment that operates multiple standards could be a solution.
- Taking advantage of **quality of services requirements** for optimising traffic management is an interesting idea, but that would require changes to customer behaviour. Some participants thought that shifting demand would not be accepted by any user. Participants thought that operators could improve the information provided to customers, e.g. energy labels, showing actual energy consumption, etc., but vendors were not in favour of this. Flavio shared the IEA publication: *More Data, Less Energy: Making Network Standby More Efficient in Billions of Connected Devices (2014)* regarding network standby efficiency.

Cross-media effects:

- The risk of increasing the energy efficiency of the network could lead to significant **rebound effects** as this will increase internet access and demand and in the end lead to greater energy consumption. For example, installing fibre cables to homes increases consumption.
- A participant pointed out that the use of small cells for increasing network coverage **does not lead to increased EMF radiation**.
- If old standards are phased out, then a lot of end-user devices will be obsolete and have to be thrown away.

Indicators:

- The applicability of the indicators proposed for wireless networks was questioned since it is **difficult to measure** the energy consumption in relation to the coverage, the load or the number of customers.
- The **power consumption per base station** was proposed as a relevant indicator for monitoring the energy performance of a wireless network, but it was remarked that it is difficult to compare as this depends on population density and the local environmental conditions.
- Using kWh as a unit was preferred to J.
- Another indicator could be **the power consumption at low traffic load divided by the power consumption at high traffic load**.

XII. DAY 2, SESSION 10: TECHNIQUES TO ADDRESS OTHER ENVIRONMENTAL IMPACTS OF TELECOMMUNICATION AND BROADCASTING INFRASTRUCTURES

EY presented the last two BEMPs related to other direct environmental impacts of telecommunication and broadcasting infrastructure:

- (BEMP 8.2) Reducing the effects of ICT infrastructures on landscape intends to reduce the effects of ICT infrastructures on landscape (and biodiversity).
- (BEMP 8.3) Reducing noise and electromagnetic radiations emissions from telecommunication and broadcast networks is about reducing noise and Electromagnetic Field (EMF) emissions through an appropriate location and design and being transparent with the public.

Discussion:

Landscape impact:

- **The relevance of this BEMP was questioned**, since the proposed techniques were considered to depend on local authorities requirements (location, consultation, etc.).
- Several important **cross-media effects** were identified:
 - painting antennas requires material and does not necessarily lead to more acceptance;
 - building a fake tree requires much more materials and equipment;
 - camouflaging an antenna can be perceived as a way of trying to hide health risks;
 - colocation requires larger and stronger structures with a resulting increased impact on the surrounding landscape.
- **Jack** will send specific comments to this BEMP.

Noise and EMF:

- The relevance of electromagnetic radiation was also questioned, since most of the solutions adopted are **driven by public acceptance and local requirements.** It would be challenging to develop a broadly applicable BEMP on this topic. The JRC will consider whether the topic should be acknowledged or not covered at all. It was considered necessary to include due to some stakeholders expecting to find the issue covered in the SRD.
- An example of setting tighter restrictions on electromagnetic radiation in Brussels results in 40% higher energy consumption.
- **Techniques to reduce noise could be proposed**. It was suggested to focus on noise emissions from generators and cooling systems. The BEMPs related to noise and EMF should be separated.
- **Installing antennas in non-accessible sites** was thought to be in the interest of telecommunication operators (i.e. business as usual).
- **Installing antennas on pylons** was identified as a good practice, but considered as not sufficient (since antennas need to be installed were people are located).

- Some participants challenged providing more information to customers on electromagnetic radiation, since this can actually lead to increased perception of the negative impacts of telecommunication.
- Continuous monitoring or sampling of the radiations emitted by equipment was suggested as a BEMP. Testing for SAR (Specific Absorption Rate) and energy consumption could be a cross-cutting BEMP for all equipment. Flavio will provide some information on this practice.
- **Jack** will send specific comments, in order to correct and improve the information on these BEMPs in the Background Report.

XIII. DAY 2, SESSION 11: TECHNIQUES TO IMPROVE THE ENERGY AND ENVIRONMENTAL PERFORMANCE IN OTHER SECTORS

EY presented the last two BEMPs related to:

- (BEMP 9.3) Provide services to improve the environmental performance of client activities through environmental performance criteria, take-back programmes, e-invoicing, green cloud services, green software development, etc.);
- (BEMP 9.4) Provide services to help reducing other sectors' environmental impacts cover approaches to reduce the environmental impacts of other sectors such as power supply, transportation, manufacturing, buildings and agriculture.

The JRC clarified the aim of this last BEMP is to present success stories and projects that have been already implemented and demonstrated real improvements, and not to speculate about future trends and possible improvements.

Discussion:

Green software:

- Energy-aware software development was recognized as very promising practice. For example, the server can tell what platform the client is using and a responsive website can be developed that does not send high quality resolution pictures to mobile phones. It was however acknowledged that green software was not developed enough to be a BEMP. This is due to difficulties in measuring the efficiency of software and to the lack of demand from customers on this issue.
- It was suggested to move green software to the direct environmental aspects of the telecommunications and ICT services sector section of the report.
- **Rabih** will send some documents on energy use of mobile applications.
- EY will examine EU H2020 projects on green software. **Niek** mentioned EU funded research from the University of Amsterdam related to green software.

Greening by:

 The JRC reiterated the objectives of the SRD is to target actors in the telecommunications and ICT services sector (and not the end users of telecommunications and ICT services) by presenting real actions with demonstrated **quantitative and impartial results**. The chapter should be built on evidence and not potentials.

- It was suggested to choose few sectors and introduce case studies to demonstrate best practices. The importance of contextualising the practices was underlined (e.g. video conferencing cannot always replace a physical meeting).
- EY called for case studies from SMEs in particular and a broad variety of **EU Member States**. It would be good to have examples beyond the most well-known big companies.
- The lack of reliable measurements and assessments of the deployed examples was pointed out as a limit to describing the best practices.
- The responsibility of ICT organisations in 'greening the world' was questioned, since according to some participants **this demand should come from other sectors** (even if offering greening services is important).
- A remark was made that it was important to distinguish between the instrument (e.g. making ICT more efficient) and the goal (e.g. making the use of ICT more efficient).
- There was a concern about the 'Internet of Things (IoT)' would result in sensors and batteries in millions of products and these would be forgotten.
- The participants agreed that **the structure and content of the BEMPs in this section should be reviewed**. Different options were proposed:
 - Explaining in the introduction of the report how ICT can be useful and raising awareness of what the sector can do to improve environmental performance in other sectors and society in general.
 - \circ $\;$ The BEMPs should be descriptive, not prescriptive.
 - Developing a single broad BEMP about how to develop enabling services that help customers and end-users improve their environmental performance and how to promote these. Specific examples could then be added in the report.

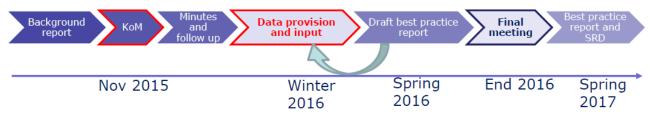
XIV. CONCLUSION

JRC presented their summary of the TWG meeting with the main points that were discussed and agreements reached.

• The participants agreed to the conclusive slides presented by the JRC, which was also shared with all participants after the meeting.

The JRC then explained the key milestones and the next steps in the project.

• The next steps and timeline for developing the SRD is as shown on the figure below:



- The role of the TWG members was explained:
 - Assuring the quality and relevance of the documents related to BEMPs by correcting information and providing precise references and case studies;
 - Sending comments and inputs by end of February 2016;
 - Expanding the network (it is possible to invite other experts).
- A draft of the minutes of the TWG kick-off meeting would be sent around the turn of the year to be reviewed by all participants. A proposal for the new structure of the Background Report will be sent with the minutes for discussion and comments.
- It was agreed that for all further communication and to provide their contributions, TWG members could send their e-mails jointly to the JRC and EY (e-mail should be sent to both jrc-ipts-emas@ec.europa.eu and christophe.abraham@fr.ey.com).
- EY will integrate all the feedback received during the kick-off meeting in the background document, which will be used for the development of the sectoral reference document. EY will over the next few months contact bilaterally members of the TWG for obtaining further inputs, clarification and feedback.
- For the next steps, JRC suggested to organise the work moving forward:
 - by forming sub-groups in order to facilitate exchanges. Participants were encouraged to sign up to sub-groups with a special focus on specific BEMPs. The composition of sub-groups is provided in Annex C.
 - by using e-mails, conference calls and even physical meetings in an informal way - either bilaterally, with sub-groups or with the whole TWG.
- Participants were open to meeting in Seville for the next TWG meeting.

The JRC closed the meeting by thanking all participants for their participation and contributions.

ANNEX A - AGENDA

KICK-OFF MEETING OF THE TECHNICAL WORKING GROUP FOR THE EMAS SECTORAL REFERENCE DOCUMENT ON BEST ENVIRONMENTAL MANAGEMENT PRACTICES FOR THE TELECOMMUNICATIONS AND ICT SERVICES SECTOR

BRUSSELS, 16 - 17 NOVEMBER 2015

FINAL AGENDA – DAY 1

Monday 16 th November – Venue: Albert Borschette Conference Centre, Rue Froissart 36, Brussels			
Arrival and registration of participants	09:15 - 10:00		
Opening and welcome	10:00 - 10:15		
Introduction of experts	10:15 - 10:45		
Purpose and goals of the meeting	10:45 - 11:00		
Introduction of the sectoral reference documents on best environmental management practice (BEMP) and lessons learnt so far	11:00 - 11:20		
Coffee break	11:20 - 11:30		
Overview of the Telecommunication and ICT services sector and definition of the scope of the sectoral reference document	11:30 - 12:15		
Environmental aspects of the telecommunication and ICT services sector	12:15 - 12:45		
Lunch break	12:45 - 14:00		
Techniques used in the Telecommunications and ICT services sector to improve the energy performance and minimise the environmental impact of data centres	14:00 - 15:00		
Techniques used in the Telecommunications and ICT services sector to improve the energy performance of ICT equipment	15:00 - 16:30		
Coffee break	16:30 - 16:45		
Cross-cutting measures applied in the Telecommunications and ICT services sector to minimise energy consumption and carbon footprint	16:45 - 17:30		
Wrap-up and close of the day	17:30 - 18:00		

FINAL AGENDA – DAY 2

Tuesday 17 th November 2015 – Venue: Hotel Crowne Plaza, Rue Gineste 3, Brussels			
Opening of the day	09:00 - 09:15		
Techniques used in the Telecommunications and ICT services sector to improve raw material consumption and waste management performance	09:15 - 10:15		
Techniques used in the Telecommunications and ICT services sector to improve the energy performance of telecommunication networks	10:15 - 11:00		
Coffee Break	11:00 - 11:30		
Techniques used in the Telecommunications and ICT services sector to address other environmental impacts of telecommunication and broadcast infrastructures	11:30 - 12:30		
Lunch break	12:30 - 14:00		
Techniques used in the Telecommunications and ICT services sector to improve the energy and environmental performance in other sectors	14:00 - 16:00		
Coffee Break	16:00 - 16:15		
Summary of the working group discussions	16:15 - 16:45		
Wrap-up and close of workshop	16:45 - 17:00		

ANNEX B – LIST OF PARTICIPANTS

NAME		ORGANISATION
Christophe	ABRAHAM	Ernst & Young
Mark	ACTON	CBRE Norland
Rabih	BASHROUSH	University of East London
Leo	BAUMANN	NOKIA EU
lan	BITTERLIN	University of Leeds
Raffaele	BOLLA	University of Genoa
Roel	CASTELEIN	EMEA - The Green Grid
Lex	COORS	Interxion
Stéphane	COURION	CIRB
Bob	CROOKS	Defra, UK - Green ICT Delivery Unit
Flavio	CUCCHIETTI	TELECOM Italia
John	GALLAGHER	Roskilde Universitet
Paolo	GEMMA	Huawei
Andreas	KROEHLING	Deutche Telekom AG
Colm	McDAID	Fujitsu Distinguished Engineer, MIS, Fujitsu UK & Ireland
Billy	McHALLUM	Equinix
Loukia	NIKIFORAKI	LAMDA HELLIX
Jack	ROWLEY	GSMA
Miroslav	SVIEZENY	Qarnot Computing
Adrian	TAN	Ernst & Young
Roger	TIPLEY	Schneider Electric
Alena	TRIFIRO	European Telecommunications Network Operators' Association
Niek	van der PAS	Minkels BV
Kurt	van der HERTEN	IBM
Artemis	VOULKIDIS	Synelixis
Ioannis	ANTONOPOULOS	EC - JRC
Marco	DRI	EC - JRC
Paolo	CANFORA	EC - JRC
Pierre	GAUDILLAT	EC - JRC
Sebastien	PAQUOT	EC - DG ENV
Cristobal	IRAZOQUI	EC - DG CNECT
Paolo	TOSORATTI	EC – DG ENER

ANNEX C – SUB-GROUPS COMPOSITION

Energy consumption in data centres								
Mark Acton	Roel Castelein	Billy McHallum	Alena Trifiró					
Rabih Bashroush	Lex Coors	Loukia Nikiforaki	Miroslav Sviezeny					
lan Bitterlin	Bob Crooks	André Rouyer	Niek van der Pas					
Raffaele Bolla	Paolo Gemma	Roger Tipley	Klaus Verschuere					
			Artemis Voulkidis					
Environmental performances of ICT equipment								
Raffaele Bolla	Paolo Gemma	Colm McDaid	Roger Tipley					
Bob Crooks	John Gallagher	Jack Rowley	Alena Trifiró					
Flavio Cucchietti	Christophe Garnier		Klaus Verschuere					
Cross-cutting measures for minimising energy consumption								
Bob Crooks	Paolo Gemma	Jack Rowley	Alena Trifiró					
Flavio Cucchietti	Colm McDaid	Roger Tipley	Klaus Verschuere					
Waste prevention and management								
Bob Crooks	Christophe Garnier	Colm McDaid	Roger Tipley					
Flavio Cucchietti	Paolo Gemma	Jack Rowley	Alena Trifiró					
Energy performance of networks								
Raffaele Bolla	Flavio Cucchietti	Jack Rowley	Alena Trifiró					
Stéphane Courion	Paolo Gemma	Hans-Otto Scheck						
Other environmental impacts of telecommunication and broadcast infrastructures								
Stéphane Courion	Christophe Garnier	Jack Rowley	Alena Trifiró					
Flavio Cucchietti	Paolo Gemma		Klaus Verschuere					

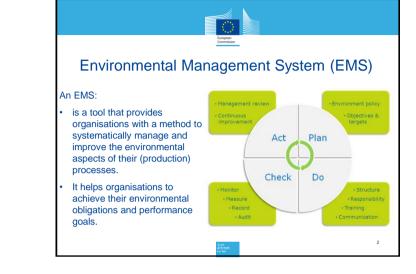
Greening by Roel Castelein Bob Crooks

Flavio Cucchietti Colm McDaid

Jack Rowley Artemis Voulkidis

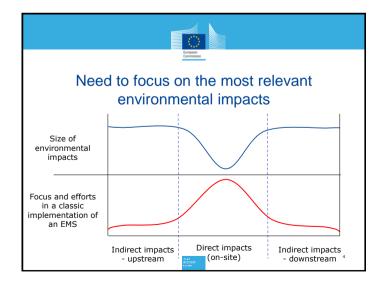
ANNEX D – PRESENTATIONS





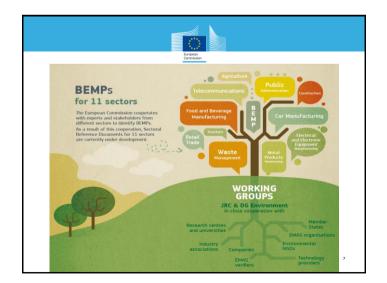


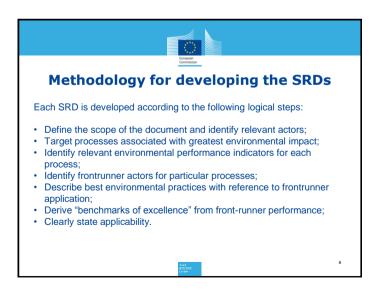
European Commission

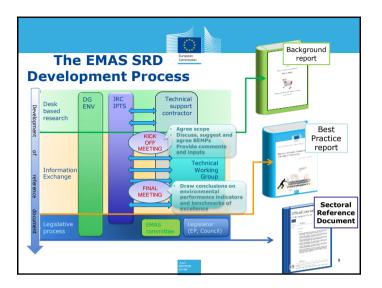




















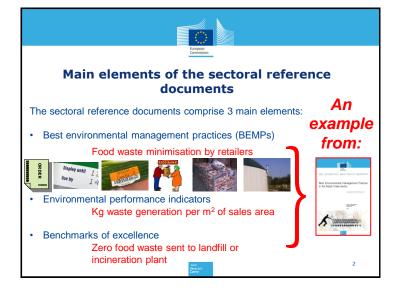
Introduction to the sectoral reference documents and lessons learnt



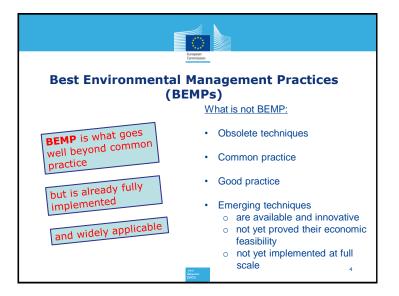
Pierre Gaudillat

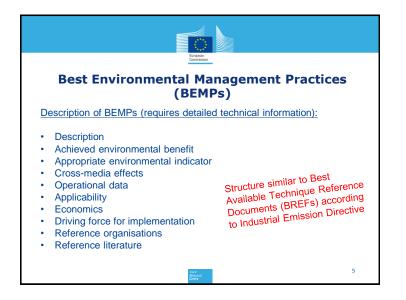
jrc-ipts-emas@ec.europa.eu

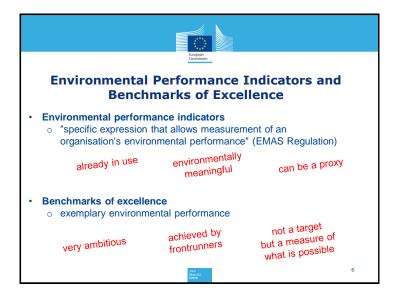
Sustainable Production and Consumption Unit Institute for Prospective Technological Studies (IPTS) Joint Research Centre (JRC) European Commission

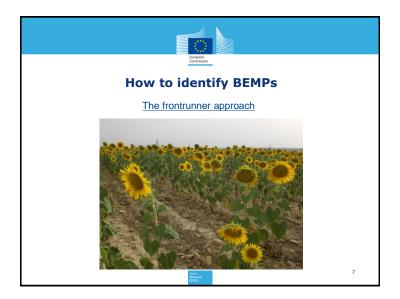


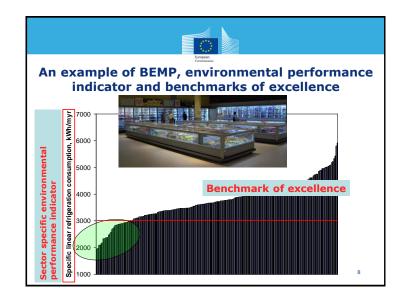






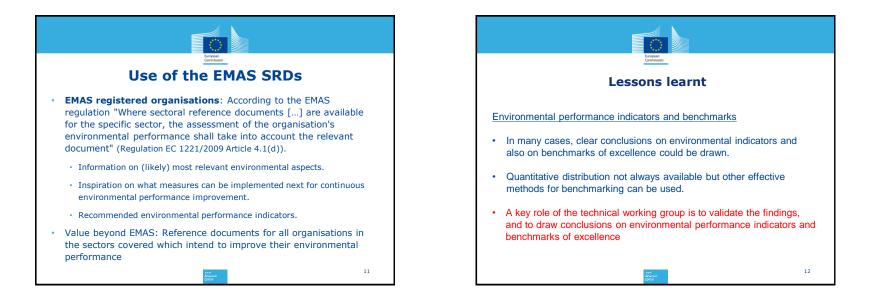




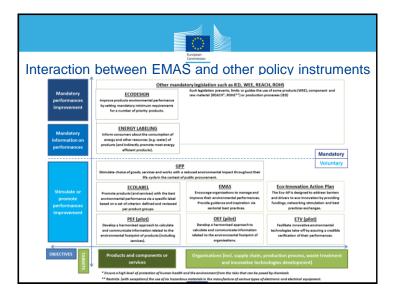






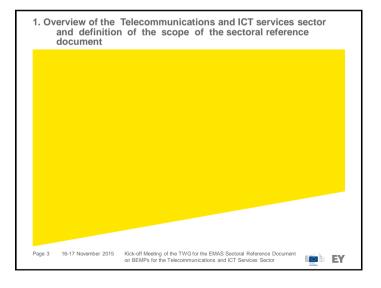


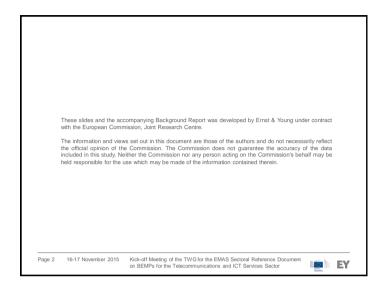


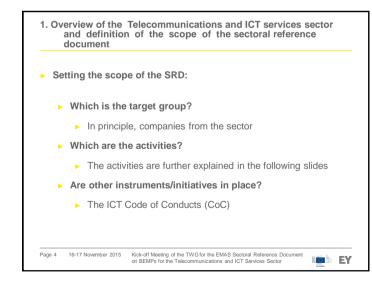


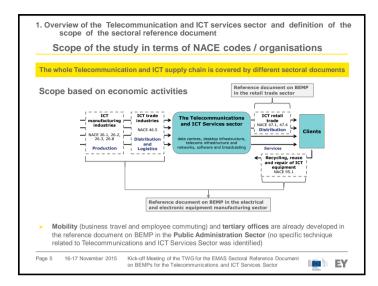


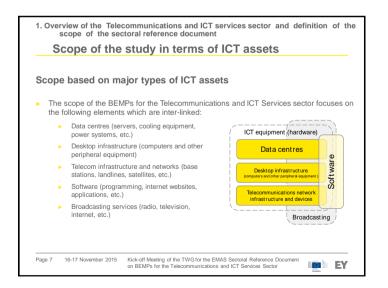


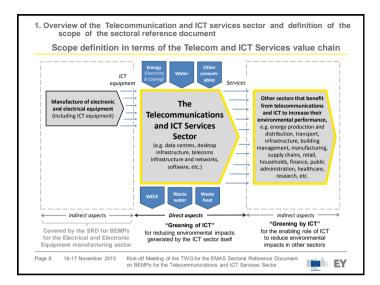


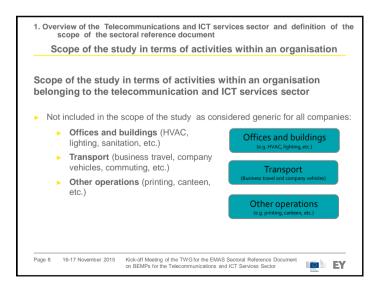


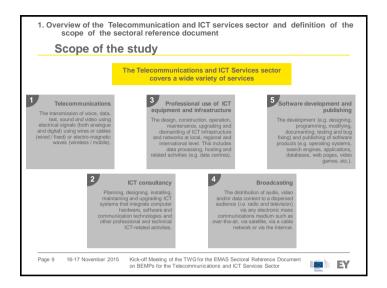


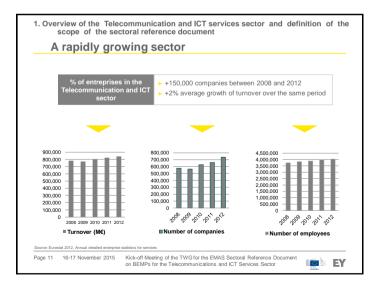


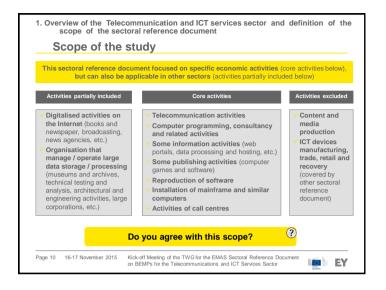


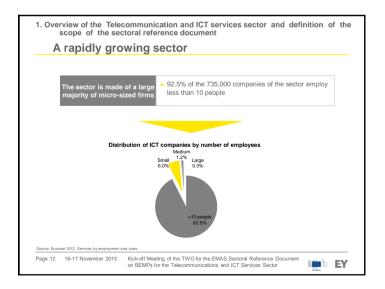




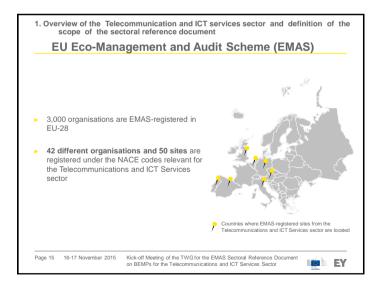


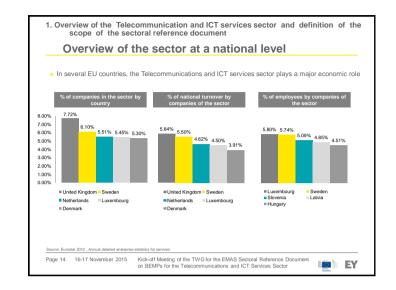


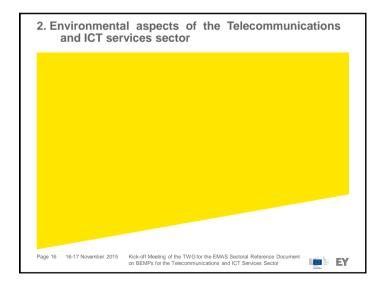




A rapidly growing se	.0101					
A few activities account for most of	f the turnover	, numb	er of com	panies	and emplo	yees.
	Compar	nies	Turnov	er	Employee	s
	number (2	2012)	billion EUR	(2012)	number (20	12)
58.21 Publishing of computer games	1 257	0.2%	3.56	0.4%	7 400	0.2%
58.29 Other software publishing	18 072	2.4%	19.75	2.2%	120 500	3.4%
61.10 Wired telecommunications activities	11 000	1.5%	155.41	17.1%	360 000	10.2%
61.20 Wireless telecommunications activities	6 027	0.8%	133.82	14.7%	187 000	5.3%
61.30 Satellite telecommunications activities	800	0.1%	9.07	1.0%	20 500	0.6%
61.90 Other telecommunications activities	25 190	3.4%	104.63	11.5%	251 000	7.1%
62.01 Computer programming activities	230 850	30.8%	152.46	16.8%	857 500	24.4%
62.02 Computer consultancy activities	230 644	30.7%	161.39	17.8%	863 000	24.6%
62.03 Computer facilities management activities	20 000	2.7%	33	3.6%	145 000	4.1%
62.09 Other information technology and computer service activities	87 500	11.7%	73	8.0%	360 000	10.2%
63.11 Data processing, hosting and related activities	73 101	9.7%	42.09	4.6%	239 000	6.8%
63.12 Web portals	20 010	2.7%	7.83	0.9%	43 000	1.2%
63.99 Other information service activities n.e.c.	26 000	3.5%	12.1	1.3%	60 000	1.7%
Total	750 451	100%	908.11	100%	3 513 900	100%

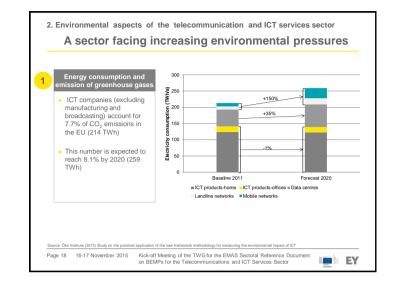






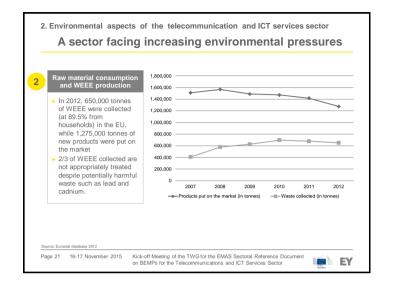
	Main environmental aspects	Main environmental pressures
Data centres	KCT equipment (servers, storage devices, etc.) Software (processors) HVAC Power supply Buildings	Energy and water consumption Generation of WEEE and waste water GR6 emissions from electricity production and refrigerant leakages Land footprint
ICT equipment	 ICT equipment (computers, peripheral devices, etc.) Software 	Energy consumption Generation of WEEE GHG emissions from electricity production
Telecommunication infrastructure and networks	Buildings (central offices, base stations, etc.) Nodes (antennas, satellites, routers, etc.) Links (cables, fibres, landlines, etc.) Terminals (phones, computers, moderns, etc.) Software (processors, controls, etc.)	Energy consumption Generation of WEEE Electromagnetic waves generation GHG emissions from electricity production Changes to the landscape and habitats
Broadcasting services	Buildings (base stations) Transmitters (antennas, satellites, etc. Links (cables, fibres, etc.) Terminals (radios, TVs, etc.) Software (processor)	Energy consumption Generation of WEEE Electromagnetic waves generation GHG emissions from electricity production Changes to the landscape and habitats

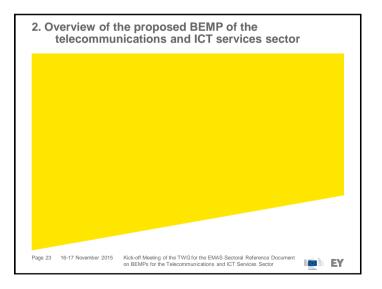
	EU Code of Conduct on data centres energy efficiency	Best Environmental Management Practices for the Telecommunications and the ICT services sector
Environmental pressures	 Energy efficiency 	Energy efficiency Water consumption Landscape integration WEEE prevention and management
Scope of application	 Management of new or existing data centres 	Management of new or existing data centres Better locating data centres
Operational information	 Technical solutions for energy efficiency 	Technical solutions for energy efficiency Appropriate environmental indicators Applicability Cross-media effects Economics Driving force for implementation)

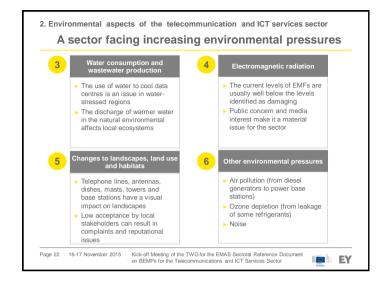


Environmental pressures Energy efficiency Landscape integration WEEE prevention and management EMF Scope of application Access network Access network Core network Core network Operational information Set maximum level of consumption to reach Applicability Cross-modia effects Conomics Driving force for implementation) 			
Coop cation application End user equipment Core network Operational information > Set maximum level of consumption to reach > Appropriate environmental indicators > Applicability > Cross-media effects > Coros-media effects	Environnan	 Energy efficiency 	 Landscape integration WEEE prevention and management
information consumption to reach Applicability Cross-media effects Conomics			
			 Applicability Cross-media effects Cconomics
The CoC used as a tool for the benchmark of excellence	information	consumption to reach	Applicability Cross-media effects Cconomics Driving force for implementation)

2. Environmental aspects of the Telecommunication and ICT services sector The integration of the EU Code of Conduct on Energy Consumption of Broadband Equipment







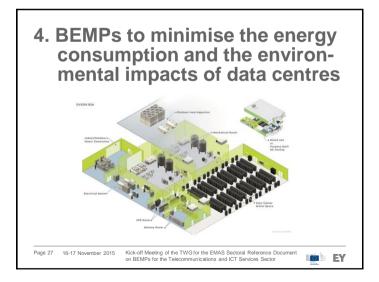
Chapter	Proposed BEMPs
	4.2. Better locating and planning data centres
4. BEMP to minimise the energy consumption and the environ-	4.3. Optimising data centre utilisation and management
mental impacts of data centres	4.4. Efficient cooling technologies and systems
	4.5. Airflow and settings management and reuse of heat
5. BEMP to improve the energy performance and minimising the	5.2. Procurement for sustainable equipment
environmental impacts of ICT equipment	5.3. Improving the energy efficiency of ICT equipment
	6.2. Use of alternative energy
6. Cross-cutting measures for minimising energy consumption and carbon footprint	6.3. Reducing energy losses due to electricity conversion
	6.4. Energy monitoring and management
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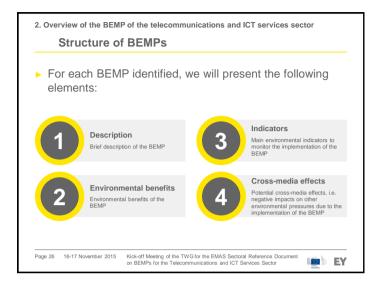
2. Overview of the proposed BEMP of the telecommunications and ICT services sector

2. Overview of the proposed $\ensuremath{\mathsf{BEMP}}$ of the telecommunications and ICT services sector

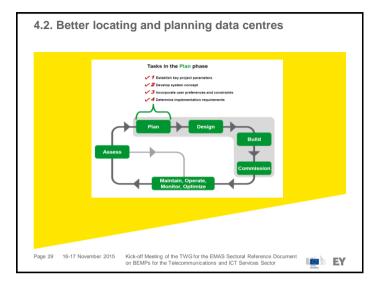
Proposed best environmental management practices

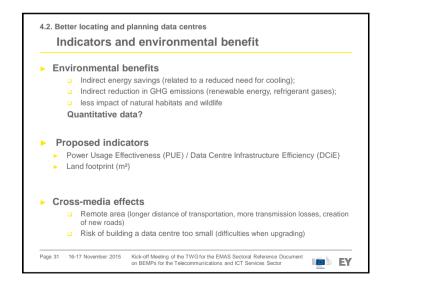
Chapter	Proposed BEMPs
7. BEMPs related to raw material consumption and	7.2. Improving waste prevention
waste management	7.3. Improving WEEE collection, recycling and recovery
	3.2. Reengineering wired networks for introducing more energy- efficient technologies
3. BEMPs to improve the energy performance of telecommunication networks	3.3. Designing and managing an energy-aware wireless network architecture
telecommunication networks	3.4 Dynamic traffic optimisation through green routing and radio resource management
8. BEMPs related to other environmental impacts of	8.2. Reducing the effects of ICT infrastructures on landscape
telecommunication and broadcast infrastructures	8.3. Reducing noise and electromagnetic radiations emissions from telecommunication and broadcast networks
9. BEMPs related to improving	9.3. Provide services to improve the environmental performance of client activities
the energy and environmental performance in other sectors	9.4. Provide services to help reducing other sectors' environmental impacts

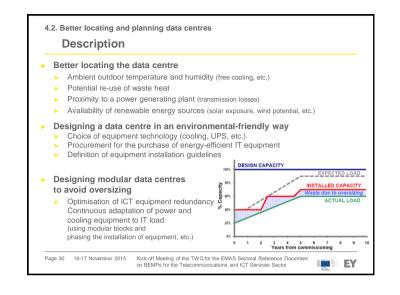


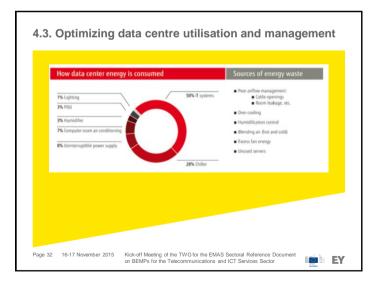


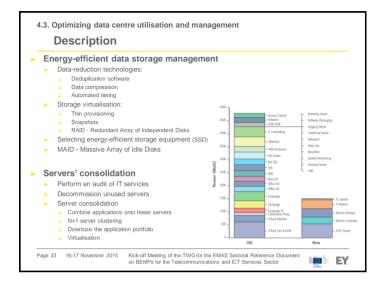
Chapter	Proposed	BEMPs
	4.2. Better locati	ng and planning data centres
4. BEMP to minimise the energy	4.3. Optimizing	data centre utilisation and management
consumption and the environmental impacts of data centres	4.4. Efficient coo	ling technologies and systems
	4.5. Airflow and settings management and reuse of heat	
	Sco	оре
Within the scope of this chapte	ər:	Developped in other chapters:
Energy consumption, water consumption, air emissions and landscape pressures		WEEE management
Data centres and server rooms		ICT equipment and networks
Planning, designing, managing and renovating		End-of-life management
Cooling, humidity settings, airflow management. etc.		Power supply and energy management

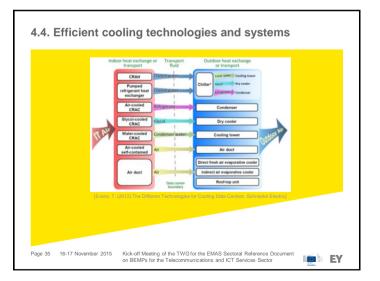


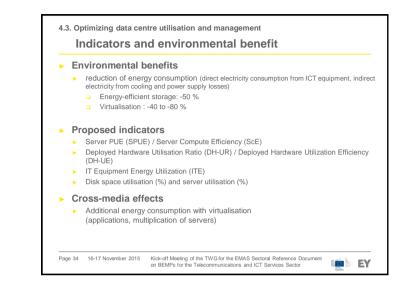


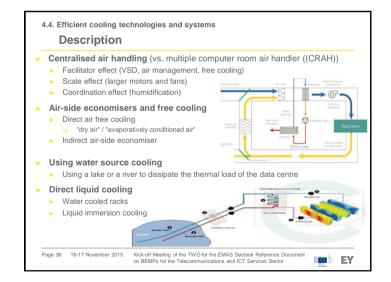


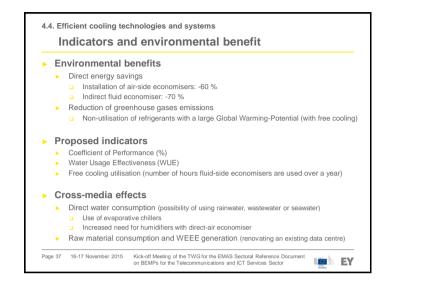


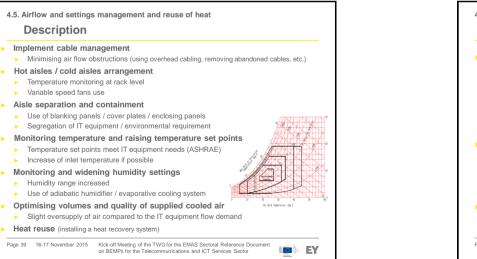


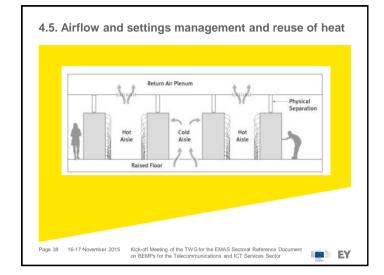


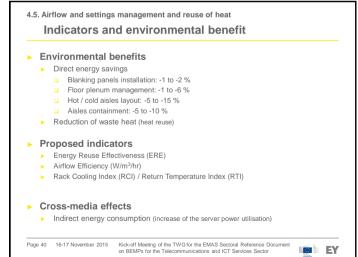








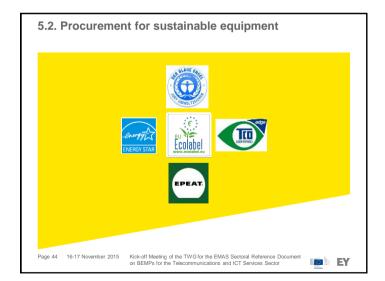




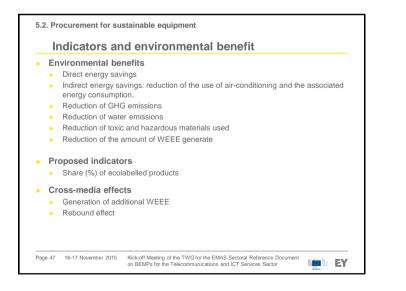
Proposed BEMPs	Main techniques
4.2. Better locating and planning data centres	 Better locating data centres Designing modular data centres to avoid oversizing
4.3. Optimizing data centre utilisation and management	Energy-efficient data storage management Servers' consolidation
4.4. Efficient cooling technologies and systems	Centralised air handling (vs. multiple CRAH) Ciud-side economisers and free cooling Using water source cooling Direct liquid cooling
4.5. Airflow and settings management and reuse of heat	Implement cable management Hot aisles / cold aisles arrangement Aisles egaration and containment Metering temperature and raising temperature set points Metering and widening humidity settings Adjusting volumes and quality of supplied cooled air Heat reuse (installing a heat recovery system)

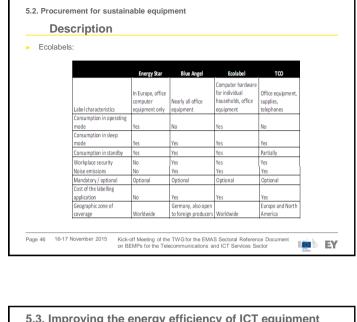
Chapter	Proposed	BEMPs
performance and minimising		ent for sustainable equipment
the environmental impacts of ICT equipment	5.3. Improving	the energy efficiency of ICT equipment
	Sc	cope
Within the scope of this chapte	ər:	Developped in other chapters:
Energy efficiency		Waste prevention
ICT equipment		Waste management
Procurement policy		Optimising data centre utilisation
Ecolabels		

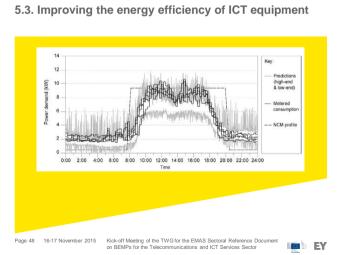


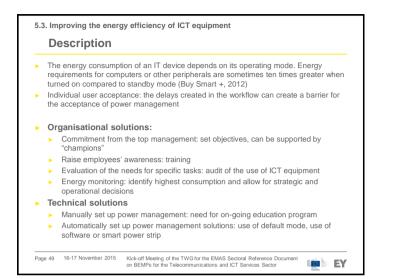




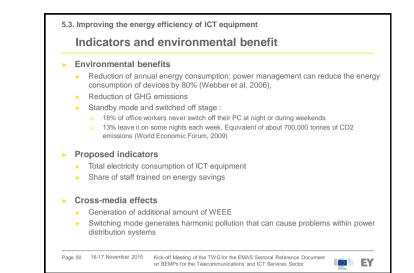


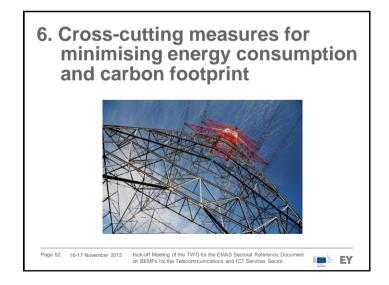




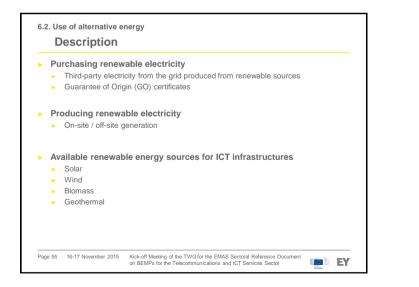


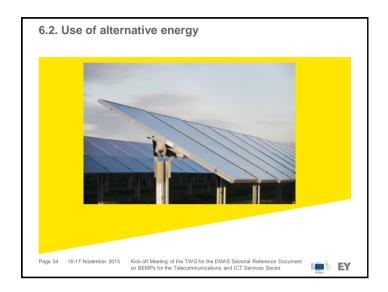
Proposed BEMPs	Main techniques
5.2. Procurement for sustainable equipment	 Integrating sustainability criteria in the procurement policy Choosing eco-labelled products
5.3. Improving the energy efficiency of ICT equipment	Commitment from the top management Cenergy Champions Trainings Manually set power Automatically set power
	1
	Any other BEMPs?

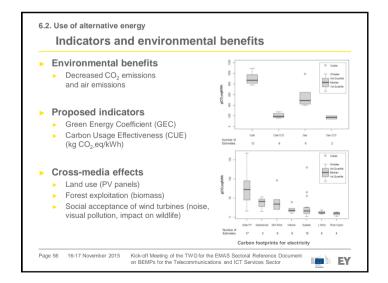


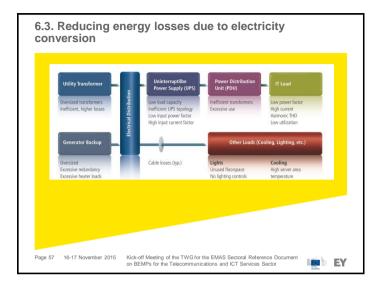


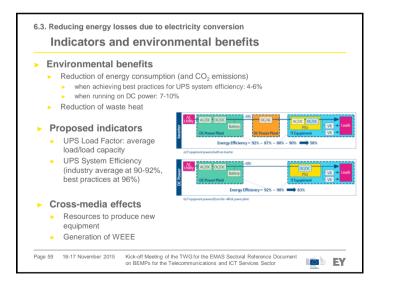
Chapter	Proposed	REMDe
onapter	Floposed	
	6.2. Use of alte	ernative energy
6. Cross-cutting measures for minimising energy consumption and carbon footprint	6.3. Reducing	energy losses due to electricity conversion
	6.4. Energy monitoring and management	
	Sc	ope
Within the scope of this chapt	er:	Developped in other chapters:
Data centre, networks and IT equipment		
Energy efficiency and renewable energy sources		WEEE, EMF emission and landscape impacts
Power equipment		IT and Cooling equipment

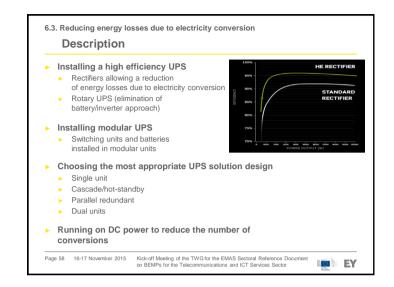


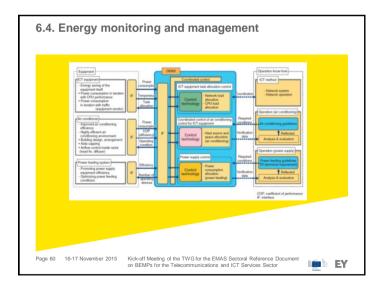


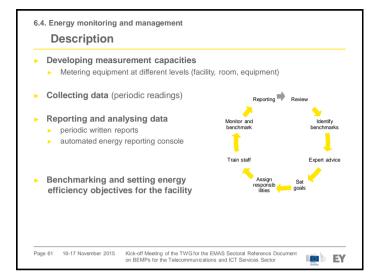




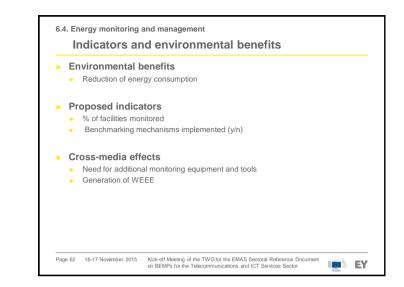




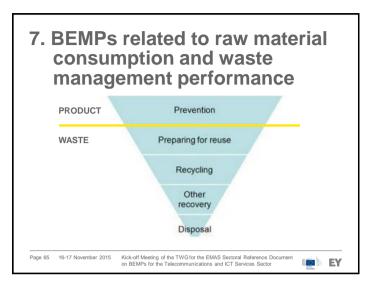




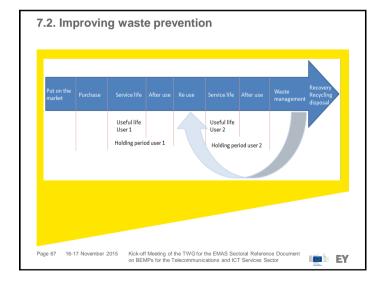
Proposed BEMPs	Main techniques
6.2. Use of alternative energy	Purchasing renewable electricity Producing renewable electricity
6.3. Reducing energy losses due to electricity conversion	Installing a high efficiency UPS Installing modular UPS Choosing the most appropriate UPS solution Running on DC power to reduce the number of conversions
6.4 Energy monitoring and management	Developing measurement capacities Collecting data Reporting and analysing Benchmarking and setting energy efficiency objectives for the facility
	Any other BEMPs?

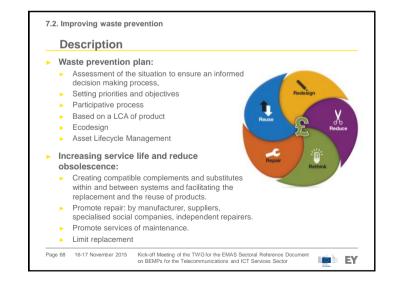


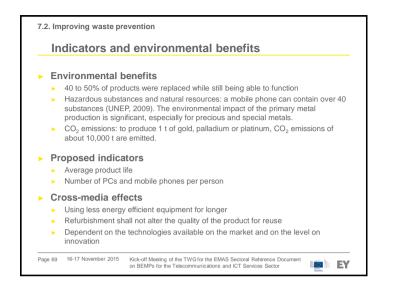
Chapter	Proposed BEMPs	
7. BEMPs related to raw material consumption and waste management	7.2. Improving waste prevention	
	7.3. Improving WEEE collection, recycling and recovery	
	3.2. Reengineering wired networks for introducing more energy- efficient technologies	
3. BEMPs to improve the energy performance of telecommunication networks	3.3. Designing and managing an energy-aware wireless network architecture	
telecommunication networks	3.4 Dynamic traffic optimisation through green routing and radio resource management	
8. BEMPs related to other environmental impacts of	8.2. Reducing the effects of ICT infrastructures on landscape	
telecommunication and broadcast infrastructures	8.3. Reducing noise and electromagnetic radiations emissions from telecommunication and broadcast networks	
9. BEMPs related to improving	9.3. Provide services to improve the environmental performance of client activities	
the energy and environmental performance in other sectors	9.4. Provide services to help reducing other sectors' environmental impacts	

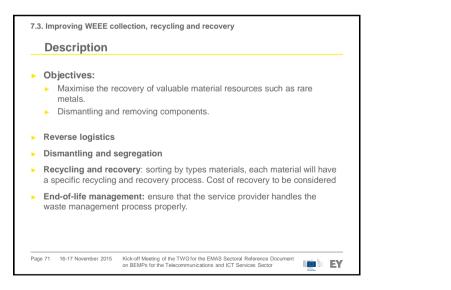


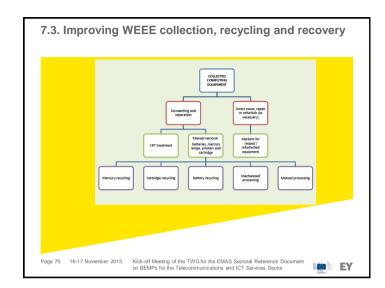
Chapter	Proposed	Proposed BEMPs		
7. BEMP related to raw material	7.2. Improving waste prevention			
consumption and waste management performance	7.3. Improving WEEE collection, recycling and recovery			
	Sc	ope		
Within the scope of this chapter:		Developped in other chapters:		
Waste prevention plan		Procurement for sustainable ICT equipment		
Waste management		Services to improve the environmental performance of client activities		

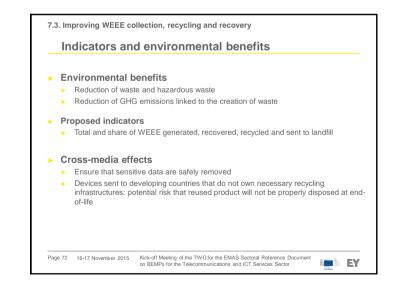


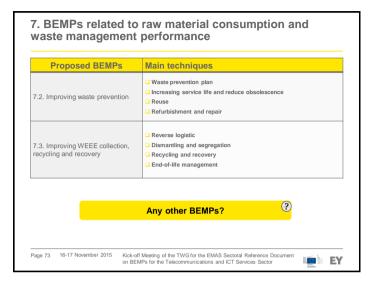




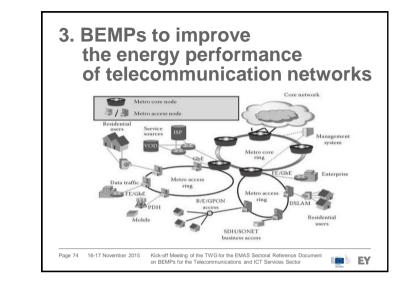


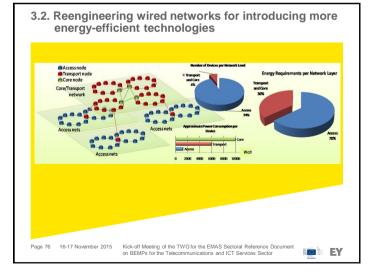


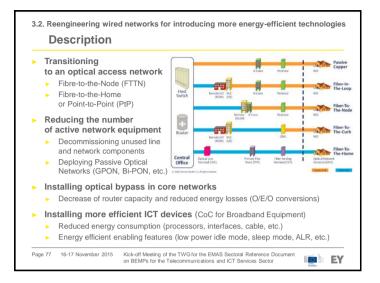


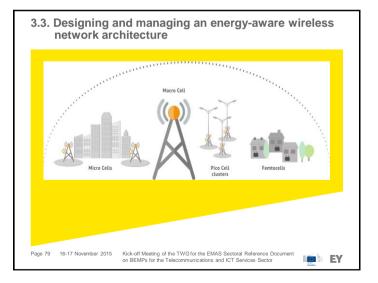


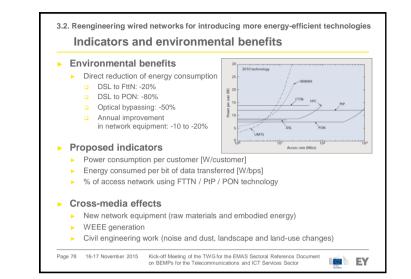
Chapter	Proposed	d BEMPs	
	3.2. Reengineering wired networks for introducing more energy- efficient technologies		
3. BEMP to improve the energy performance of telecommunication networks	3.3. Designing and managing an energy-aware wireless network architecture		
	3.4 Dynamic traffic optimisation through green routing and radio resource management		
	resource mana		
Within the scope of this chap	resource mana	agement	
Within the scope of this chap	resource mana	agement cope	
	resource mana	agement Cope Developped in other chapters:	
Energy efficiency	resource mana	agement Cope Developped in other chapters: EMF, landscape and waste End-user devices	

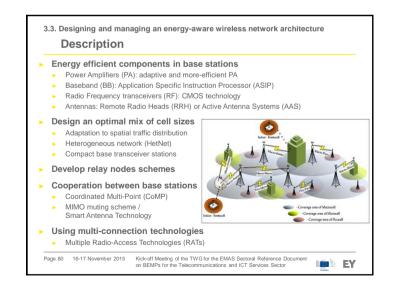


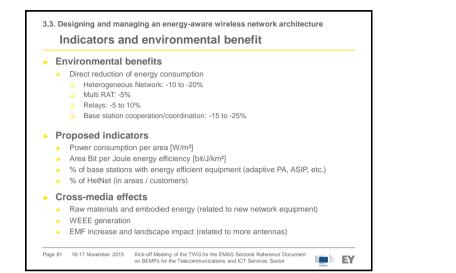


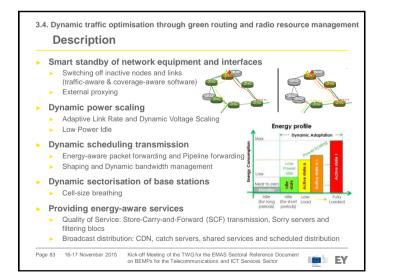


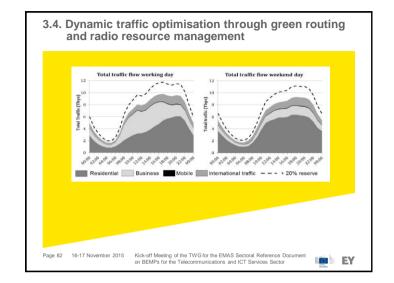


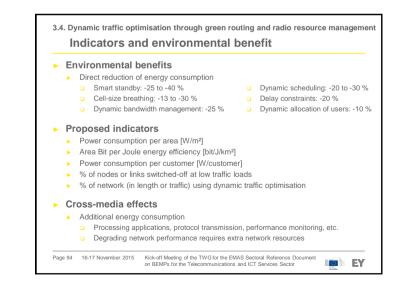






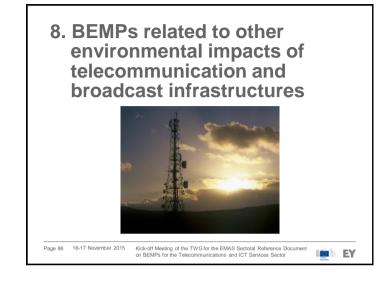


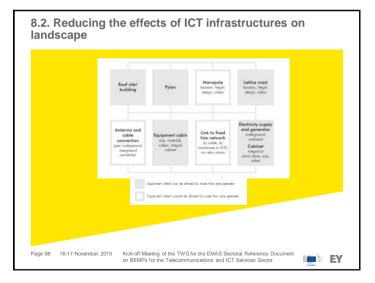


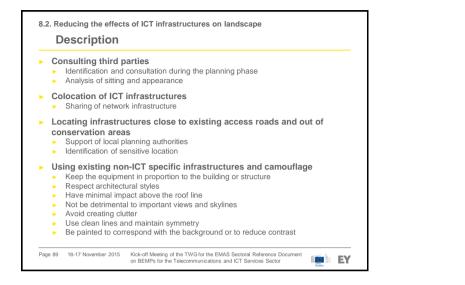


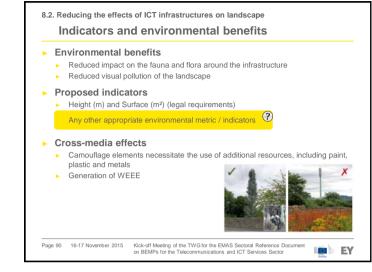
.2. Reengineering wired networks or introducing more energy-	Transitioning to an optical access network Reducing the number of active network equipment
fficient technologies	Installing optical bypass in core network equipment Installing optical bypass in core networks
.3. Designing and managing an nergy-aware wireless network rchitecture	Using energy efficient components in base stations Designing an optimal mix of cell sizes Developing relay nodes schemes Enabling cooperation between base stations Using multi-connection technologies
.4 Dynamic traffic optimisation rough green routing and radio asource management	Smart standby of network equipment and interfaces Dynamic power scaling Dynamic scheduling transmission Dynamic sectorisation of base stations Providing energy-aware services

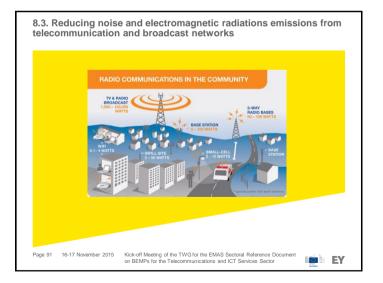
Chapter	Proposed BEMPs		
Спартег	Fioposed	I DEMIFS	
8. BEMP related to other environmental impacts of	8.2. Reducing the effects of ICT infrastructures on landscape		
telecommunication and broadcast	8.3. Reducing noise and electromagnetic radiations emissions from telecommunication and broadcast networks		
	telecommunica	ation and broadcast networks	
		cope	
Within the scope of this chapte	Sc		
Within the scope of this chapte Telecommunication and broadd	Sc er:	cope	
	Sc ar: ast equipment	cope	











8.3. Reducing noise and electromagnetic radiations emissions from telecommunication and broadcast networks

Description

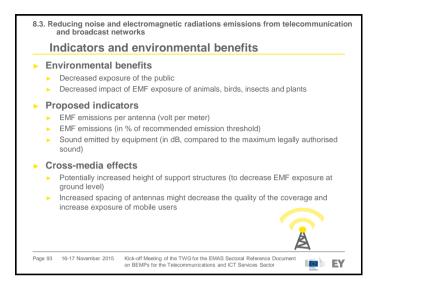
EMFs

- Increasing transparency to decrease the concerns of the public
 - Providing the general public with accessible data on EMF levels
 - Consulting local authorities and population in the planning phase
 - > Ensuring that all relevant staff have an adequate awareness of EMF issues
- Limiting public access to antennas tower locations
 - Especially on rooftops
- Following good engineering practice in the siting and installation of directional links
 - Place antennas at a reasonable distance from living areas

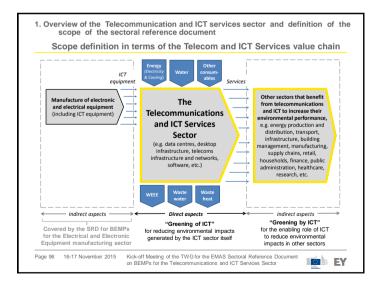
Noise

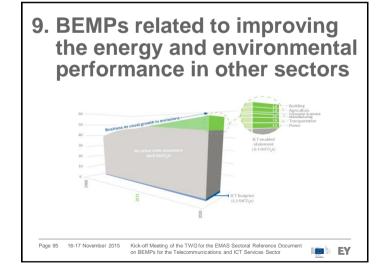
- Installing noisy equipment far enough from noise-sensitive areas
- Installing noise reducing equipment

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Proposed BEMPs	Main techniques	
	Consulting third parties	
8.2. Reducing the effects of ICT	Colocation of ICT infrastructures	
infrastructures on landscape	 Locating infrastructures close to existing access roads and out of conservation area 	
	Using existing non-ICT specific infrastructures and camouflage	
	Increasing transparency to decrease the concerns of the public	
8.3. Reducing noise and	Limiting public access to antennas tower locations	
electromagnetic radiations emissions from telecommunication	Following good engineering practice in the siting and installation of directional links	
and broadcast networks	Installing noisy equipment far enough from noise-sensitive areas	
	Installing noise reducing equipment	
	Any other BEMPs?	

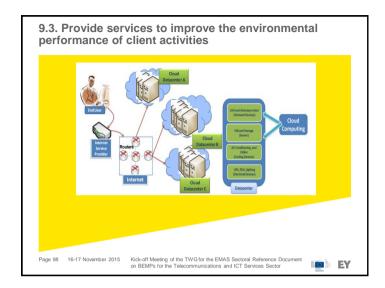




9 PEMDs related to other environmental impacts of

Chapter	Proposed	BEMPs		
9. BEMPs related to improving	9.3. Provide se client activities	9.3. Provide services to improve the environmental performance of client activities		
the energy and environmental performance in other sectors	9.4. Provide se impacts	9.4. Provide services to help reducing other sectors' environmental mpacts		
	Sc	ope		
Within the scope of this chapte	ər:	Developped in other chapters:		
Digitalisation and dematerialisation		Energy efficiency of network		
 Data collection and communication: real time information 		Energy efficiency of data centres		
information		Energy efficiency of ICT equipment		
information System integration: optimising	resources	 Energy entered approximately of the requipment 		

	Description				
Þ	Establish energy and environmental performance criteria for ICT equipment used by customers:				
	Eco-rating and ecolabels products: based on the different stage of the life-cycle of the products. Independent third party evaluation: NGOs, international institutions				
	 Contracts to improve the useful life of the product 				
•	Collect and recover used ICT equipment from customers:				
	 Take back programmes: mobile phones and accessories 				
•	Provide ICT services that reduce commuting and business travel:				
	 Teleworking 				
	 Audio and videoconferencing services 				
•	Provide ICT services that reduce paper consumption and consumables:				
	 Online interactive reports 				
	 E-invoicing 				
•	Provide ICT services that minimise the energy consumption and environmental impact of managing ICT equipment:				
	 Develop green cloud services: energy efficient applications, network devices and data centres 				
•	Provide energy efficient software and operating systems				
	 Develop green software: design efficient algorithms, multi-threading software, vectorise the code through single-instruction multiple data. 				



9.3. Provide services to in	prove the environmental	performance of client activities
3.5.1101106 36111663 10 11	iprove the environmental	periormance of chefit activities

Indicators and environmental benefits

Environmental benefits

- Reduce the total amount of WEEE created
- Reduce energy consumption
- $\blacktriangleright\,$ Reduce GHG emissions: up to 90% of $\rm CO_2$ emissions reduction through the use of cloud sources.
- Improve the environmental performance of products

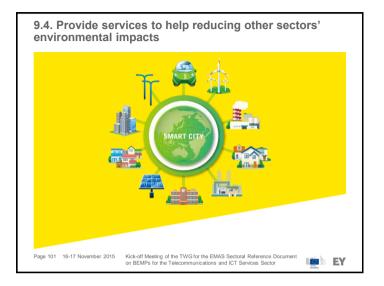
Proposed indicators

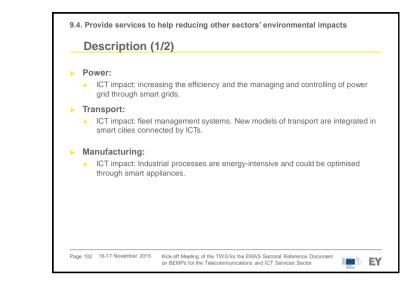
- Total and share of ICT equipment collected from customers, reused, recycled, sent to disposal
- Avoided GHG emissions

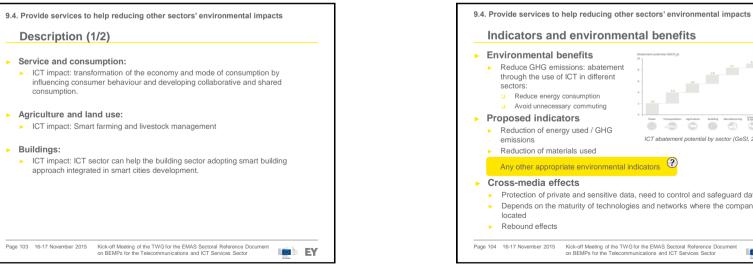
Cross-media effects

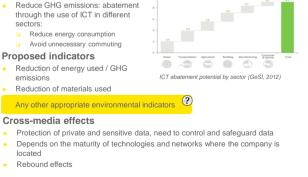
- Ecolabel criteria can create confusion
- Partnerships and channels for refurbishment, recycling and disposal should be monitored closely to keep track of information
- Rebound effect

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Proposed BEMPs	Main techniques
9.3. Provide services to improve the environmental performance of client activities	C Eco-rating C Take back program C Teleworking Audio and video conferencing Online interactive report C coloring G ereen cloud services G ereen cloud services Green software services
9.4. Provide services to help reducing other sectors' environmental impacts	Smart grid Fleet management and real time information – smart cities Smart appliances Changing consumers' behaviour Smart farming, livestock management Smart buildings
	Any other BEMPs?

EU CoC	Detail	Proposed	Main techniques
3 Data Centre Utilisation, Management and Planning	3.1 Involvement of Organisational Groups 3.2 General Policies 3.3 Resilience Level and Provisioning	4.2. Better locating and planning data	Better locating data centres Designing modular data centres to avoid oversizing
4 IT Equipment and Services	4.1 Selection and Deployment of New IT Equipment 4.2 Deployment of New IT Services 4.3 Management of Existing IT Equipment and Services 4.4 Data Management	4.3. Optimizing data centre utilisation and management	Energy-efficient data storage managemen Servers' consolidation
5 Cooling	S.1 Air Flow Management and Design S.2 Gooling Management S.3 Temperature and Humidity Settings S.4 Cooling Plant S.5 Computer Room Air Conditioners	4.4. Efficient cooling technologies and systems	Centralised air handling (vs. multiple CRA Fluid-side economisers and free cooling Using water source cooling Direct liquid cooling
6 Data Centre Power Equipment	Reuse of Data Centre Waste Heat 6.1 Selection and Deployment of New Power Equipment 6.2 Management of Existing Power Equipment	4.5. Airflow and settings	Implement cable management Hot aisles / cold aisles arrangement Aisle separation and containment Metering temperature and raising
7 Other Data Centre Equipment	7.1 General Practices	management and reuse of heat	temperature set points Metering and widening humidity settings Adjusting volumes and quality of supplied cooled air
8 Data Centre Building	8.1 Building Physical Layout 8.2 Building Geographic Location 8.3 Water sources	5. ICT	Heat reuse 5.2. Procurement for sustainable equipme 5.3. Improving the energy efficiency of ICT
9 Monitoring	S.1 Energy Use and Environmental Measurement S.2 Energy Use and Environmental Collection and Logging S.3 Energy Use and Environmental Reporting S.4 IT Reporting	equipment 6. Cross-cutting measures	G.2. Use of renewable energy G.4. Energy monitoring and management

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